

# TRAVELLERS CHOICE

## ANNUAL REPORT

2019



## OUR PURPOSE

To provide an exceptional customer experience to our members by supporting them with innovative services, attractive rewards and outstanding people.

## OUR VISION

To be the network of choice for successful travel businesses.

## OUR VALUES

We focus on the customer, we work as a team, we are driven by results.



# CONTENTS

## BOARD

Chairman's Statement	2
Strategic Framework	4

## EXECUTIVE

Year in Review Infographic	5
Managing Director's Report	6
Finance & Administration Update	8
Marketing Update	9
Sales Update	10

## FINANCIALS

Directors' Report	11
Auditor's Independence Declaration	17
Corporate Governance Statement	18
Statement of Profit or Loss and Other Comprehensive Income	25
Statement of Financial Position	26
Statement of Changes in Equity	27
Statement of Cash Flows	28
Notes to the Financial Statements	29
Directors' Declaration	61
Independent Auditor's Report	62



# CHAIRMAN'S STATEMENT

**As many member shareholders know, I first encountered Travellers Choice almost 20 years ago through my association with Capricorn Travel, one of our group's longest serving members. The organisation - including its then Chief Executive Gary Allomes - made a strong and lasting impression, which is one of the reasons why I was so honoured to take on the role of Travellers Choice Chairman in November 2018.**

Since then my respect has only grown as I've seen first-hand how Travellers Choice is governed and managed with professionalism and integrity. Having witnessed the Company's unwavering focus on creating and returning value to its members, I also now understand why it is so well regarded within the Australian travel industry.

As expected, the most enjoyable aspect of my role over the past 12 months has been my interaction with members. It's always a pleasure to engage with astute, passionate and fiercely independent business owners. And I have been struck by just how much members value our business model and appreciate the critical importance of supporting our preferred partners.

That disciplined support once again helped the Company perform well in a broader trading environment that was challenging in a number of respects. Most notably concerns about stagnant wage growth, a weakened local economy, diminished super fund returns and falling housing prices encouraged consumers to show caution when it came to discretionary spending.

The strength of our Collective Purchasing Agreement (CPA) with Helloworld Travel Ltd, combined with stringent cost control, also underpinned our 2018/19 result, which saw the Company deliver a full year pre-tax operating profit of \$2.05 million for the 2019 fiscal period - a 32% increase on the previous financial year. Overall income also rose - up 3% to \$9.53 million - thanks

in part to a 13% rise in the number of airline tickets processed year-on-year.

The Board declared an unfranked dividend of 5% on issued capital (being 25 cents per share), with the majority of the remaining profits distributed to member shareholders through trading rebates based on sales support for airline and wholesale partners.

With Australia's economic growth expected to remain modest at best, and our competitors continuing to pursue vertical integration strategies, Travellers Choice and its members will need to compete vigorously for every customer if we are to maintain our growth trajectory. While it is early days I'm pleased to say that forward sales are encouraging, and for that reason the Board is optimistic that the Company will deliver another robust result for 2019/2020.

For its part, the Board is focused on strengthening our Company's value proposition and building tomorrow's competitive advantage for our members. We have some exciting developments in the pipeline which I look forward to sharing in the near future.

On a personal note, I would like to thank members for making me feel so welcome this past year. When I took on the Chairman's role I was under no illusions that I had big shoes to fill, given the respect and affection felt throughout the organisation for my predecessor Trish Ridsdale. My job has been made immeasurably easier by the exceptional support I have received at all levels, but especially from the Company's Senior Management Team, which I very much appreciate.



I would also like to thank my fellow Directors, Mark Brady, Phil Dalley, Trinity Hastwell, Greg Close, Jacqui Wilson-Smith and Managing Director Christian Hunter. It has been their passion, guidance and commitment that has made my first year as Travellers Choice Chairman an absolute pleasure.

Of course 2019 will always be remembered with a tinge of sadness due to the sudden passing of Gary Allomes, whose impact on the Company was so immense. As well as driving the creation of our national network, Gary helped cultivate the group's extraordinarily warm and inclusive culture, which was never more on display this year as members and staff came together to provide support and show our respects. It was a fitting tribute to a profound legacy.



Trent Bartlett  
*Chairman*

“

I have been struck by just how much members value our business model and appreciate the critical importance of supporting our preferred partners.

*Trent Bartlett - Chairman*

”

# TRAVELLERS CHOICE STRATEGIC FRAMEWORK (20/06/2019)

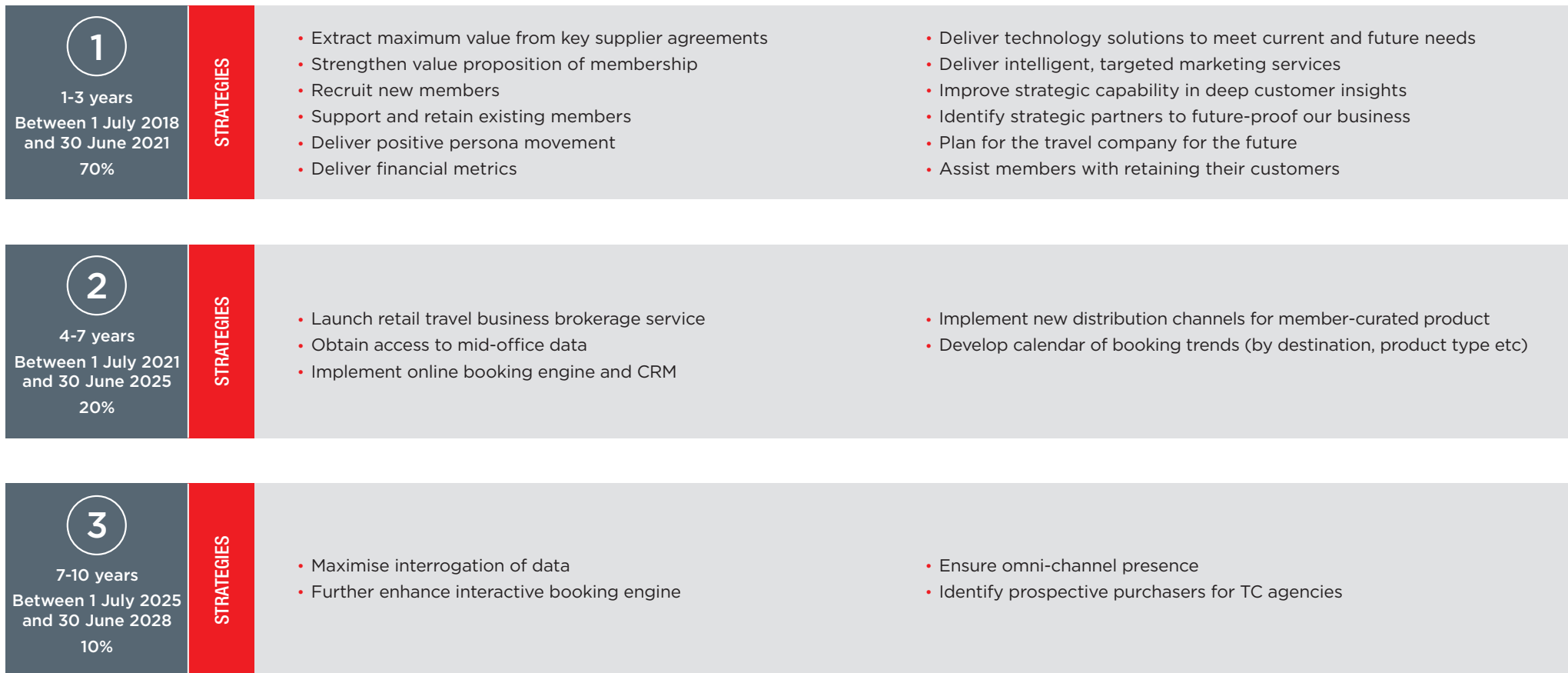
**OUR PURPOSE**  
To provide an exceptional customer experience to our members by supporting them with innovative services, attractive rewards and outstanding people.

**OUR VISION**  
To be the network of choice for successful travel businesses

**OUR VALUES**  
We focus on the customer  
We work as a team  
We are driven by results



## HORIZONS



# YEAR IN REVIEW

**1 ANNUAL SHAREHOLDERS' CONFERENCE**  
 (132 MEMBERS FROM 90 AGENCIES)

**6 MEMBER MEETINGS**

**18 MEMBER NETWORKING EVENTS**

**5 FRONTLINER EVENTS**  
 (188 MEMBERS FROM 89 AGENCIES)

**2<sup>ND</sup> WIN AS BEST TRAVEL AGENCY GROUP**  
 2015 & 2019



**1 SUPPLIER APPRECIATION EVENT**  
 (144 ATTENDEES FROM 78 PARTNERS)

**7 NEW MEMBERS**

**100% MEMBER SATISFACTION**  
 DURING MARCH SURVEY WEEK

**839 LOCAL AREA MARKETING REQUESTS**

**12 NEW PREFERRED SUPPLIER PARTNERS**  
 INCLUDING SURESAVE & SILVERSEA

**22 EDUCATIONALS =**  
 3 CHOICE REWARD TRIPS + 19 TC EDUCATIONALS  
 (197 MEMBER PARTICIPANTS)

**41<sup>ST</sup> CONSECUTIVE PROFIT ANNOUNCED**

**LAUNCH OF TC WEBINARS**  
 (10 WEBINARS 232 PARTICIPANTS)

**LAUNCH OF WETU ITINERARY BUILDER**

**LAUNCH OF TC PAY**  
 CardPay · LayBy · BizPay  
 93% OF ACS PARTICIPANTS USING TC PAY

**LAUNCH OF MEMBER MENTORING PROGRAM**  
 20 MEMBERS INVOLVED  
 (10 MENTORS 10 MENTEES)

# MANAGING DIRECTOR'S REPORT

## 2018/19 IN REVIEW

**When Travellers Choice took home the National Travel Industry Award for Best Travel Agency Group four years ago some observers were clearly taken aback. When we walked away with the same award this year no one would – or certainly should – have been surprised.**

We have over the past few years continued to enhance the value we offer member shareholders through the introduction of effective support services, sales tools and cutting-edge technology.

Many of these developments were the result of our efforts to successfully forge partnerships with businesses with a proven record of delivering market-leading products. In 2018-19 this continued through new strategic partnerships with Zenith Payments and software developer Wetu Travel Technology. The first resulted in TC Pay, our exclusive package of cost-effective payment solutions, while the second delivered a new tool to create content-rich, interactive travel itineraries that drive sales conversions.

We also worked hard to nurture our relationships with new and existing product suppliers. This saw the Company bring a dozen new preferred partners onboard during the financial year and hold an exclusive cocktail party in Sydney in February to say 'thank you' to organisations we have worked closely with over the years. Industry leaders representing close to 80 companies came to the event and all were genuinely appreciative of our efforts.

One of the most ground-breaking relationships we've developed over the past few years is that with online travel agent TripADeal. In January we signed a new deal with the company, giving members access to a broader range of products, higher commissions and increased marketing support. I'm delighted to see so many members now integrating TAD product into their sales mix, and with growing success. In fact, in February one early adopter of the OTA's products became

the first agency to sell more than one million dollars' worth of TAD bookings in a calendar year.

As always our Marketing and Sales teams found new ways to support members. This resulted in the launch of our in-house webinar series, significant growth in members' digital marketing activities and the successful roll-out of our Member Mentoring Program. At the same time, the Finance & Administration team found new ways to contain costs through enhanced efficiencies and organised new networking and training events at which members can update their knowledge and skills.

We know these efforts are valued and this was borne out by the increasing levels of engagement we see with key support services and the results of this year's member survey in which 100% of respondents reported being 'satisfied' or 'more than satisfied' with their membership.

The net result of all this activity was an increase in our Company's total revenue from preferred agreements – which grew by 3% for the financial year – and a pre-tax operating profit of \$2.05 million, up an impressive 32% on the previous financial year. Underpinning the profit were strong air ticket sales and the positive impact of a new and more competitive air ticketing arrangement.

## STRATEGIES FOR THE FUTURE

If there is one thing we can be certain of for 2019-20 it's that competition is only going to increase, which means we must all continually strive to deliver an unrivalled customer experience.

Our Company never stops looking for ways to augment and enrich the suite of sales, marketing and communication tools with which we support our members. With this in mind we will unveil a number of exciting initiatives at this year's Travellers Choice Conference that will ensure our network remains unsurpassed when it comes to providing independent agents with access to unique technology, as well as opportunities for professional development.





The Marketing and Sales teams will also continue to look for new ways to help members attract customers, with a strong focus in 2019-20 on refining and enhancing the Cruise Club, introducing additional features to our Site Builder member website solution, and helping members maintain, grow and more effectively exploit their customer databases.

We are equally dedicated to attracting new member shareholders to our Company who can contribute commercially and culturally. There is no doubt that our value proposition – based on an expanding range of high-quality services, low fees and a unique ownership structure – remains very attractive, and during 2018-19 we carefully selected seven new, high-calibre agencies to join the network.

We will continue to pursue a variety of strategies to connect with independent business operators who we feel are a good fit for our group. In 2020 this will see us develop a portfolio of video testimonials featuring our members, while also working more closely with trade media to promote our unique selling propositions.

### MANAGEMENT AND STAFF

Travellers Choice operates with an exceptionally lean corporate structure. And as I acknowledged at this year's National Travel Industry Awards, the fact that we punch well above our weight is due largely to the talent and dedication of this small but highly-professional group, led by the senior management team of General Manager Marketing Robyn Mitchell, General Manager Sales Nicola Strudwick and General Manager Finance & Administration Lutz Poelchow.

They are adeptly assisted 'in the field' by our network of state-based Business Development Managers: Tim Bolton, Andrea Moore, Paula Moylan, Graham Smith and Kim Tomlinson. Seeing them in action as I travelled around the country this year, I was once again struck by their passion for our Company and our members.

No one believed more in Travellers Choice than our former Managing Director Gary Allomes – and unquestionably no one did more to put our group on the map. Gary's passing will always overshadow this period in our Company's history and it certainly delivered an emotional blow that was felt throughout our network and across the Australian travel industry. Thank you for all the kindness and support you provided – to me, Travellers Choice staff and all those who knew and loved Gary – during this difficult time.

I've always said it is a privilege to lead Travellers Choice and I have never felt that more strongly. I look forward to working even more closely with you as together we embrace a fun, exciting and profitable future.



Christian Hunter  
*Managing Director*

# FINANCE & ADMINISTRATION UPDATE

**Ongoing efforts to explore new and more efficient ways of managing established processes led to a number of changes in 2018-19, including an overhaul of the corporate office's telecommunications system and the implementation of TC Mail for communications to members.**

The Finance team also adopted the Company's secure BizPay portal - introduced in January 2019 as part of a new strategic partnership with Zenith Payments - for member payments, including marketing invoices and membership fees.

Meanwhile, the implementation of additional features and enhancements in our accounting software helped streamline corporate banking, led to the introduction of cloud-based solutions for tax compliance and allowed for a simplification of debtor control.

The Finance team also took the opportunity this year to simplify job code reporting for corporate office expenses, eliminating the unnecessary duplication of data and improving our ability to quickly and accurately track costs as they flow the system.

In 2018-19 the Administration team embraced an expanded calendar of events, with South Australian members attending their first Frontliners event and the Company's Senior Management Group taking the opportunity to host our preferred partners and industry leaders at the second Supplier Appreciation gathering in Sydney.

This increased activity provided professional development opportunities for our hard working Administration staff, who now coordinate annual Frontliners, Member Meetings and Conference gatherings. This resulted in Kyra Mulvena taking on the new role of Administration & Events Supervisor, while Emily Rosato was appointed Administration & Events Assistant.



Lutz Poelchow  
*General Manager - Finance & Administration*



# MARKETING UPDATE

**The Marketing team once again supported members across a broad range of activities in 2018-19, including digital campaigns, local area marketing (LAM) initiatives, online training and educational journeys.**

As always the Marketing team worked closely with our preferred suppliers on targeted consumer campaigns and rewarding agent incentives. At the same time, members took a proactive approach to LAM, resulting in some innovative and effective promotions. As well as resonating with customers, those efforts were appreciated by our partners, several of which worked with the Marketing team to direct cooperative marketing funds to not only top-performing members but agencies pursuing creative ways to engage their communities.

In response to member request, the Marketing team also worked with clusters of members in the ACT, Victoria and Western Australia this year on LAM campaigns that collectively highlighted key products while rising consumer awareness of the benefits of booking with a Travellers Choice agent.

Once again we witnessed an increase in digital activities, with members calling upon the team to support email marketing campaigns and website updates.

Helping members better segment their customer databases in order to create more personalised eDM campaigns through TC Mail remained a priority. Among other activities, this saw the Marketing team develop eDM content designed to encourage customers to update their personal information and preferences.

One of the most rewarding projects launched in 2018-19 was the TC Webinar series. Between January and June 2019 a total of 10 episodes were produced, covering a variety of topics and garnering positive feedback from across the network.

Members also welcomed Travellers Choice's stylish new fabric ticket wallets, which were created by the Marketing team following requests for a more functional and higher-quality product.

The Company's program of exclusive agent educationals continued to evolve and between July 2018 and June 2019 more than 195 agents departed on 22 trips. As always we worked with preferred suppliers to construct itineraries that explored popular and emerging destinations across Asia, Africa, Europe, the Middle East, the Americas and the Pacific. In addition, the 2018-19 program featured a strong cruise element, with nine trips featuring ocean or river voyages.



Robyn Mitchell  
*General Manager - Marketing*



## SALES UPDATE

**Expansion of the Company's stable of preferred partners, the launch of new training initiatives and the introduction of additional support tools all helped members seize sales opportunities in 2018-19.**

A dozen new preferred partners – ranging from major airlines and cruise partners to highly-specialised niche operators – came onboard during the year, providing a greater breadth of product choice in popular and emerging destinations. At the same time, an increasingly number of members embraced the Company's innovative arrangement with online travel agent TripADeal, in the process attracting new clients and more effectively mining their existing customer databases.

The Sales team found new ways to support members by contributing modules to the Company's live webinar training series. As expected, the webinars proved a hit, not least because all of the content is stored in TC Hub, allowing members to access it at their convenience.

Undoubtedly one of the highlights of the year was the launch of Travellers Choice's new Member Mentoring Program, which saw 20 mentors and mentees working together to address a range of business and personal development issues. I've no doubt that the relationships forged through this program will continue to provide long-term benefits to the individuals involved, as well as the group as a whole.

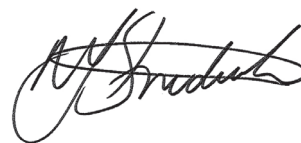
The introduction of the Wetu Itinerary Builder, along with the roll out of TC Pay's cost-effective payment solutions, further enriched the Company's

support services this year.

As well as helping capture and convert more sales, the adoption of on-trend technology is helping future proof our members' businesses.

Recruitment is of course a major focus of the Sales team and our Business Development Managers used multiple channels to connect with potential members. This year the team also focused on raising their profile through participation in key industry gatherings and travel industry networking organisation Skål. This strategy helped make Travellers Choice more visible at a grassroots level and created valuable opportunities to talk with independent agents in a relaxed environment about the opportunities membership of our group provides.

As always, members played an important role in the recruitment process and a number of the high-calibre agencies who came onboard confirmed that the positive endorsements they received from Travellers Choice shareholders strongly influenced their decisions.



Nicola Strudwick  
*General Manager - Sales*



# DIRECTORS' REPORT

Your Directors present their report on the Company for the financial year ended 30 June 2019.

## DIRECTORS

The names of the Directors in office at any time during or since the end of the year are:

- Trish Ridsdale (retired 30 November 2018)
- Phil Dalley
- Trinity Hastwell
- Mark Brady (retired 30 November 2018 by rotation but was re-elected)
- Christian Hunter
- Greg Close
- Jacqueline Wilson-Smith (appointed 30 November 2018)
- Trent Bartlett (appointed 30 November 2018)

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

## INFORMATION ON DIRECTORS

### TRISH RIDSDALE

Trish Ridsdale has been a non-member Director on the board of Travellers Choice since 2005 and has been the Chairman since 2007. She is also the Managing Director of Board Business, a specialist consultancy firm which specialises in executive coaching, corporate governance, risk management and strategic advisory services.

Trish is a Fellow of the Australian Institute of Company Directors and has been a director and education facilitator with the AICD since 1996.

She has held a number of board positions including Commissioner on the Board of Tourism WA, board member of the Art Gallery of WA, the Curtin Graduate Business School Advisory Board and the Brightspark Foundation. She is currently an Independent Director of the RME Group of Companies.



### PHIL DALLEY

Phil Dalley was elected to the board in 2014 and has 29 years of travel industry experience in various roles, firstly with East West Airlines, Australian Airlines and Qantas Airways. Phil successfully runs a high-profile retail and wholesale travel agency in the ACT, Travel Makers, which he established in 1998.

Phil was also the ACT chairman of AFTA for period during the 1990s. He is presently Deputy Chairman of the Travellers Choice Board and part of the Strategic Issues Committee.



**TRINITY HASTWELL**

Trinity Hastwell joined the travel industry in 2005 while completing her final year of a Business Management Degree at the University of South Australia, graduating in 2006 with a major in Marketing and minors in Public Relations and Tourism & Hospitality.

Trinity is a Director of Hastwell Travel & Cruise, a member of Travellers Choice for close on 25 years, with locations in Frewville and McLaren Vale in South Australia. In 2018 Hastwell Travel & Cruise was a finalist in the National Travel Industry Awards in the category of Best Retail Agency Multi Location.

Trinity is a graduate member of the Australian Institute of Company Directors and has previously been both Secretary and Vice-President of Skäl International Adelaide Club.

Trinity is part of the Audit & Risk Committee.

**MARK BRADY**

Mark has more than 30 years' experience in the Australian travel industry, having joined Qantas in Sydney in 1982. He moved across to the retail travel sector in 1990, opening his first travel agency in Cairns.

A member of Travellers Choice now for nine years, today he owns three Travellers Choice member agencies: Ballina Cruise & Travel (NSW), Byron Cruise & Travel (NSW) and Tweed Coast Cruise & Travel (NSW).

Mark is also a member of the Australian Institute of Company Directors and Chairman of the Audit & Risk Committee.

**CHRISTIAN HUNTER**

Christian has worked in the UK and Australian travel industries for more than 25 years and has been employed by Travellers Choice since 2004 in a number of managerial positions, including CEO. He joined the Board as Managing Director in November 2015.

Christian holds a Bachelor of Commerce degree from Curtin University and is a graduate member of the Australian Institute of Company Directors. He is presently a Director and Vice Chairman of the Australian Federation of Travel Agents (AFTA) and was previously Chairman of the Worldwide Independent Travel Network (WIN).

**GREG CLOSE**

Greg's joined Travellers Choice in 2011 and is the owner and operator of three Travellers Choice member agencies named Easy Travel and Cruise in: Murray Bridge (SA), Gympie (QLD) and Nambour (QLD); and a 50% owner of another Travellers Choice agency in Naracoorte (SA).

Prior to operating his own business, Greg was employed within Flight Centre Travel Group's Cruiseabout brand as a business turnaround specialist. His role was to spend time in underperforming stores, turn them around and then move on to the next underperforming location.

Greg is a creative thinker possessing strong marketing skills which was rewarded a few years ago when he won the Cruise Lines International Australasia's (CLIA) award for the best cruise promotion. Greg is part of the Audit & Risk Committee.



**JACQUI WILSON-SMITH**

Jacqui Wilson-Smith has been driving strategy and innovation in food, drinks and agribusiness since 1995 when she switched from being an accountant with Ernst & Young into a disruptive innovator.

Today, Jacqui is the Global Innovation Manager at McCormick headquartered in Baltimore, USA. McCormick is the parent company of Australian herb and spice brand, Gourmet Garden. Jacqui is also Co-founder and Chair of Food & Agribusiness Network (FAN), Australia's fastest growing food cluster group, and a member of Queensland's Manufacturing Ministerial Committee providing government advice on strategic matters relating to manufacturing.

Prior to her appointment Jacqui was a Board Advisor to Travellers Choice. She inspires leaders, boards and cross-functional teams to always put the consumer's problems first, embrace diversity and to work collaboratively to find better, more sustainable solutions, than going it alone.

In 2017, Jacqui was the Queensland recipient of the AgriFuture's Rural Woman's Award for her innovative contributions to food and agriculture spanning 25 years.

Jacqui is Chair of the Strategic Issues Committee.

**TRENT BARTLETT**

Trent has over 18 years of extensive multi-industry Chair, Independent Director, Executive Director and CEO-level leadership and experience in listed public companies and large private companies, as well as not-for-profit and 'for benefit'-focused enterprises operating with diverse business models and scale across many industry sectors.

With a speciality in member owned and member governed businesses, Trent is currently a Director, Chair of the Remuneration and Nomination Committee and Audit and Risk Committee Member of Australia's largest cooperative, Co-operative Bulk Handling (CBH). He is also Chair of the Margaret River Busselton Tourism Association, Chair of Good Samaritan Industries, Non-Executive Director, Audit Committee and Risk Committee Member of customer-owned Beyond Bank, and Non-Executive Director and Chair of the Remuneration and Nomination Committee of the Australian Packaging Covenant.

Trent is a former CEO of Capricorn Society from 2001 to 2011, one of Australia's largest and most successful cooperative enterprises which also includes Travellers Choice member Capricorn Travel (WA), as well as having a 15-year General Management career in Australia's largest retailers. He holds postgraduate qualifications in business and ecommerce and is a Faculty Member and Fellow of the Australian Institute of Company Directors.



**DIRECTORS' MEETINGS**

Directors' meetings attended during the year:

	NUMBER OF MEETINGS	
	Eligible to attend	Attended
Phil Dalley	6	6
Trinity Hastwell	6	6
Mark Brady	6	6
Christian Hunter	6	6
Greg Close	4	4
Jacqui Wilson-Smith (appointed 30 November 2018)	4	4
Trent Bartlett (appointed 30 November 2018)	4	4
Trish Ridsdale (resigned 30 November 2018)	2	2

**COMMITTEE MEETINGS**

Committee meetings attended during the year:

	AUDIT & RISK COMMITTEE	
	Eligible to attend	Attended
Trinity Hastwell	3	3
Mark Brady	3	3
Greg Close	3	3

	STRATEGIC ISSUES COMMITTEE	
	Eligible to attend	Attended
Trish Ridsdale (resigned 30 November 2018)	1	1
Phil Dalley	3	3
Jacqui Wilson-Smith (appointed 30 November 2018)	3	3



### DIRECTORS' INTERESTS

The relevant interest of each Director in the shares of the Company are:

	Ordinary Shares
Greg Close	700
Phil Dalley	1,200
Trinity Hastwell	2,000
Mark Brady	10,000
Trish Ridsdale	-
Christian Hunter	-
Jacqueline Wilson-Smith	-
Trent Bartlett	-

No Director has received or become entitled to receive, during or since the financial period, a benefit because of a contract made by the Company, or a related company with a Director, a firm of which a Director is a member or an entity in which a Director has substantial financial interest, other than the benefits as disclosed in the notes to and forming part of the accounts.

### OPERATING RESULTS

The Company produced an operating profit before providing for income tax for the financial year of \$2,050,787. After providing for income tax a profit of \$2,030,273 was produced (2018: \$1,557,476).

### REVIEW OF OPERATIONS

The financial period commenced on 01 July 2018.

The Directors have authorised the following distribution of pre-tax profits to be paid in the 2019/20 financial year:

- A distribution based on member support of preferred airlines amounting to \$969,584
- A distribution based on member support of wholesale suppliers amounting to \$813,055
- A dividend payment of 5.0% of shareholding amounting to \$22,564

### PRINCIPAL ACTIVITIES

The principal activities of the Company during the financial year were to provide business services and financial returns to member shareholders of Travellers Choice in accordance with the group's objectives.

No significant changes in the nature of these activities occurred during the financial year.

### SHARE OPTIONS

No options over issued shares or interests in the Company were granted during or since the end of the financial year and there were no options outstanding at the date of this report.

### INDEMNIFICATION & INSURANCE OF OFFICERS & AUDITORS

A deed of indemnity has been executed by all Directors and Officers. Directors & Officers Liability insurance premiums have also been paid, totalling \$5,810 inclusive of GST, Stamp Duty and all fees.

### ENVIRONMENTAL REGULATION

The Company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a State or Territory.

### EVENTS SUBSEQUENT TO REPORTING DATE

Since the end of the financial year and the date of this report there has not arisen any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors, to affect significantly the operations of the Company, in the future financial year.

### DIVIDENDS & TRADING REBATES

Dividends of \$22,564 and two trading rebates of \$783,041 and \$694,395 were paid in 2018/19.

### LIKELY DEVELOPMENTS

In the coming year, Travellers Choice will continue to work towards increasing group revenues in line with its strategic plans. This will be achieved through business strategies focused on retaining key agents, recruitment of new travel agent members and marketing activities in conjunction with key preferred suppliers. The Company will continue its niche positioning within the retail travel sector as the leading travel group for independent travel agents in Australia.

**PROCEEDINGS ON BEHALF OF COMPANY**

No persons have applied for leave of Court to proceedings on behalf of the Company or intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all or any part of those proceedings.

The Company was not a party to any such proceedings during the year.

**AUDITOR'S INDEPENDENCE DECLARATION**

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 17.

Signed in accordance with a resolution of the Board of Directors:



Director \_\_\_\_\_

Name: Trent Bartlett

Dated this 23<sup>rd</sup> day of September 2019

# AUDITOR'S INDEPENDENCE DECLARATION



## Anderson Munro & Wyllie

CHARTERED ACCOUNTANTS, REGISTERED COMPANY  
AUDITORS AND REGISTERED SMSF AUDITORS

**Postal Address:**

PO Box 229, JOONDALUP DC WA 6919

P: 1300 284 330

E: reception@amwaudit.com.au

ABN 59 125 425 274

*Liability limited by a scheme approved under Professional Standards Legislation*

### AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE *CORPORATIONS ACT 2001* TO THE DIRECTORS OF TRAVELLERS CHOICE LIMITED

I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 30 June 2019 there have been:

- No contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- No contraventions of any applicable code of professional conduct in relation to the audit.

*Anderson Munro + Wyllie*

**ANDERSON MUNRO & WYLLIE**

Chartered Accountants (Auditor registration number 314299)

**MARTIN SHONE**

Principal

Perth, WA

Dated this 23rd day of September 2019

# TRAVELLERS CHOICE LIMITED CORPORATE GOVERNANCE STATEMENT

## OVERVIEW

The Board of Travellers Choice Limited (Travellers Choice, the Company) governs the business on behalf of its member/shareholders with the prime objective of protecting and enhancing member/shareholder value. The Board is committed to the highest standards of ethics and integrity and ensures that the senior management group runs the Company in accordance with these standards.

This Corporate Governance Statement is for the information of the shareholders/members on whose behalf the Board operates. The statement has been approved by the Board and outlines the main corporate governance practices employed by the Company. As a proud cooperative in the travel industry, the Company endorses the Co-operative and Mutual Enterprise (CME) Governance Principles developed by the Business Council of Co-operatives and Mutuals (BCCM) in partnership with the CME 100 Chairs' Forum.

These Principles and Recommendations were released in July 2018 and a copy can be accessed at [bccm.coop/what-we-do/governance-principles](https://bccm.coop/what-we-do/governance-principles).

Where the Company has not adopted a particular recommendation, a detailed explanation is provided. This statement is current at 08 October 2019.

## PRINCIPLE 1 CREATE, PROTECT AND RETURN MEMBER VALUE

Travellers Choice acts on behalf of its members to achieve its agreed purpose by pursuing the sustainable creation, protection and return of value to current and future members.

The Board is responsible for:

- a) Developing a clear set of strategic objectives designed to ensure the sustainable creation, protection and return of value for current and future members, consistent with its governing documents, purpose and primary activities;
- b) Obtaining collaboration and support for these strategic objectives from the membership;
- c) Monitoring and reviewing the activities undertaken towards the Company's strategic objectives; and
- d) Reporting regularly to members as to the achievement of goals associated with delivery of strategic objectives.

The Board uses its annual member meetings and annual conference to communicate with members from time to time the strategic objectives developed by the Board and performance against these. In addition, from this year, the strategic framework is included in the Annual Report of the Company.

## **PRINCIPLE 2 LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVERSIGHT**

Travellers Choice establishes and discloses the respective roles and responsibilities of its Board and management and how their performance is monitored and evaluated.

The relationship between the Board and senior management group is critical to the Company's long-term success. The Board is responsible for the performance of the Company in both the short and longer term and seeks to balance sometimes competing objectives in the best interests of the Company as a whole. The key aims of the Board are to ensure that the Company is properly managed to mitigate risk and has an appropriate corporate governance structure to ensure the creation and protection of members' value. The role and responsibilities of the Board, the Chairman and individual Directors are set out in the Company's Corporate Governance Charter. A copy of this Charter is available on [travelagentschoice.com.au](http://travelagentschoice.com.au).

### **Board Accountability to Members**

The members/shareholders of Travellers Choice determine who is a Director and the total remuneration paid to the Board. In accordance with the Company's constitution, the majority of Board Directors are members of the Company. The experience of all Board members and their attendance at Board and committee meetings is highlighted in the Annual Report.

### **Due Diligence on Board Appointments**

Prior to a director appointment, the Board ensures that:

- a) The appropriate checks, including background and reference checks, are conducted before appointing a person, or putting forward to members a candidate for election as a Director or officer of the Company; and
- b) Directors clearly understand the responsibilities and requirements of the role, along with the potential liabilities. The Company provides each new prospective Director with all material information in its possession that can assist the candidate and members, relevant to a decision on whether or not to elect or re-elect a Director.

### **Terms of Appointment**

The Company's Corporate Governance Charter clearly sets out the duties and obligations of being a Director and the expectations of the role. The constitution determines the length of the appointment to the Board. It has been customary to have a written agreement in place for non-member Directors. In future, this will apply to all member Directors also.

A written agreement is in place for the CEO and the senior management.

### **Company Secretary**

The secretary of Travellers Choice is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.

The CEO has been the company secretary for several years and the secretary duties may transition to the General Manager Finance & Administration within the next year.

### **Gender and Cultural Diversity**

Travellers Choice is mindful of gender and cultural diversity. It supports commitment towards creating an inclusive workplace that embraces and promotes diversity. Due to its size, the Company is not considered to be a 'relevant employer' under the Workplace Gender Equality Act, however, it does meet the most recent 'Gender Equality Indicators', as defined in and published under that Act.

As at 30 June 2019, female representation at Travellers Choice was as follows:

- 71% of the total workforce;
- 50% of the senior management team; and
- 29% of the Board.

### Board Performance

Travellers Choice annually reviews the performance of the Board, its committees and individual Directors. This review is either conducted internally facilitated by the Chairman or with the assistance of an external expert to gauge how the Company's governance practices compare to contemporary practice.

In addition, the Board includes an assessment of every Board meeting as a standard part of its meeting agenda.

### PRINCIPLE 3 STRUCTURE THE BOARD TO ADD MEMBER VALUE

Travellers Choice has a Board that meets the organisation's requirements, is of an appropriate size, diversity and composition, and has the skills and commitment to discharge its duties and responsibilities effectively.

#### Board Composition

There are currently seven members of the Board (six registered and one de facto), with four member Directors and three non-member Directors. Of the three non-member Directors, two are considered independent. In accordance with the Company's constitution, member Directors hold the majority of Board positions at all times.

Further detail regarding the Directors' qualifications, special responsibilities, skills, experience and expertise (including the period of office held by each Director) and length of each Director's tenure is set out in the Directors' Report in the Annual Report.

#### Board Committees

There are currently two committees of the Board:

- (a) The Audit & Risk Committee (which provides oversight of the financials and risk issues relevant to the Company's success); and
- (b) The Strategic Issues Committee (which keeps a watching brief on emerging social, technological, customer and competitor issues that may have an impact on the Company now and into the future).

Travellers Choice does not have a nomination committee and chooses to conduct Board succession planning work using the full Board.

The Board uses a skills matrix and member persona profiling to consider the types of skills and experience that would benefit the Board composition in achieving the Company's strategic objectives.

The Board considers these when considering potential candidates to join the Board.

The matrix is also a tool for identifying professional development opportunities for existing Directors to develop and maintain the skills and knowledge required to effectively perform their role as Directors.

#### Role of the Chair

Travellers Choice has elected to have an independent Chairman for the past twelve years to augment the skills and experience of the Board. The role of the Chairman is an important leadership position which leads the communication with shareholders, mentors and guides the CEO, and facilitates effective decision making by the Board.

#### Induction Program for Directors

Travellers Choice has a formal program for inducting new Directors. This process provides appropriate learning prior to commencing the role. The Company aims to provide opportunities for Directors to develop and maintain the skills and knowledge needed to effectively perform their role as a Director.

## **PRINCIPLE 4 ACT ETHICALLY AND RESPONSIBLY**

Travellers Choice acts ethically and responsibly in relation to its members and other stakeholders.

### **Code of Conduct**

A code of conduct for the Board of Directors is included in the Company's Corporate Governance Charter.

Expected standards of conduct for staff are outlined in the Company's Employee Handbook, which is provided to all employees.

### **Whistleblower Protection Policy**

Given the size of the organisation, the Company has not previously developed a formal policy regarding whistleblower protections.

This will now be developed and communicated to ensure that employees are encouraged to report concerns in relation to illegal, unethical or improper conduct in circumstances where they may be apprehensive about raising their concern because of fear of possible adverse repercussions.

## **PRINCIPLE 5 SAFEGUARD INTEGRITY IN CO-OPERATIVE AND MUTUAL ENTERPRISES (CME) REPORTING**

Travellers Choice has formal controls and rigorous processes that safeguard our assets, provide independent attestations to members of the integrity of our financial processes and disclosures, and can demonstrate alignment with purpose.

### **Audit & Risk Committee**

The Audit & Risk Committee plays an important role in assisting the Board to provide oversight of the financial performance of the Company and the integrity of performance reporting.

The Chairman of the Committee is selected based on skill, experience and capability to perform the role. The current Chairman is a member Director. In the past, the Chairs have been both member Directors and independent Directors.

The terms of reference of the Audit & Risk Committee are detailed in the Company's Corporate Governance Charter.

### **Financial Statements**

Historically, the Board of Travellers Choice has not received attestations from senior management in relation to financial statements.

However, a process will be implemented whereby prior to the Board approving the entity's financial statements for a financial period, it will receive a declaration from its Managing Director and General Manager Finance & Administration, attesting, in their opinion, that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards, give a true and fair view of the financial position and performance of the entity, and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

### **Annual General Meetings and Audits**

Travellers Choice has an Annual General Meeting (AGM) prior to 30 November each year. The AGM is part of the Travellers Choice Conference each year which all members are encouraged to attend. The conference enables all members to network, be informed and developed, and ask questions of the Board and the senior management group.

Members who are unable to attend the AGM have the opportunity to declare a proxy for their vote on all matters dealt with at the AGM.

The Board closely monitors the independence of the external auditors. Each year (usually in August), the Company's lead audit partner attends a Board meeting in person or by teleconference to assist Directors with their assessment of year-end financial reports. Part of this meeting includes a Board-only session with the auditor, providing Directors with unfettered access to ask any questions regarding the audit, financial statements or cooperation of staff during the audit process.

The auditor does not usually attend the annual meeting of the members. Members have to date not requested further access to the auditor and incurring additional costs associated with the auditor attending the AGM have been deemed unnecessary.

However, should there be issues out of the ordinary, or requests received from the members, the auditor's attendance would be arranged.

### **PRINCIPLE 6 MAKE TIMELY AND BALANCED DISCLOSURE**

Travellers Choice makes timely, transparent and balanced disclosure of all matters that a reasonable person would expect to have a material effect on the value received from ongoing membership and/or the interests of members and other stakeholders.

Twice each year, the Company's Chairman and Managing Director update the membership in person on matters relevant to the industry and the Company's performance. These meetings occur at the Shareholder Forum (immediately following the AGM) and at mid-year Member Meetings held around the country.

The Company ensures that members have access to information relevant to Travellers Choice that includes but is not limited to the following:

- a) Financial and operating results of the Company;
- b) Names of Directors and key executives;
- c) Information about material and foreseeable risk factors;
- d) Material issues regarding employees and other stakeholders; and,
- e) The Company's governance structures and policies.

### **PRINCIPLE 7 RESPECT THE RIGHTS OF MEMBERS AND OTHER STAKEHOLDERS**

Travellers Choice respects the rights of its members and other stakeholders by enabling them to access information and, where appropriate, education and training to allow them to exercise those rights effectively.

#### **Member and Stakeholder Communications**

The Company provides information about itself and its governance to members and other stakeholders via [travelagentschoice.com.au](http://travelagentschoice.com.au).

#### **Member Engagement**

The Company designs and implements a member engagement program to facilitate effective two-way communication with members.

This includes regular updates to the membership by the Managing Director, a member Facebook group, regular visits and contacts by Travellers Choice Business Development Managers, regular member gatherings in each state and an open culture where members have direct access to the management team and are free to raise any queries.



### General Meetings

The Company promotes effective communication with the Company's member shareholders and encourages member shareholder participation at AGMs. To ensure participation, a member shareholders' forum is held immediately after the AGM, enabling members to ask questions of the Board of Directors and senior management.

The Company ensures that the explanatory notes accompanying its Notices of Annual General Meeting provide shareholders with all material information in the Company's possession relevant to a decision on whether or not to elect or re-elect a Director at an AGM. The Chair ensures that shareholders are provided with the opportunity to question the Board concerning the operations of the Company at the AGM and other shareholder meetings.

### Electronic Communications

The Company's preferred method of communication is electronic, and all member correspondence is distributed in this format.

## PRINCIPLE 8 RECOGNISE AND MANAGE RISK

Travellers Choice has established a sound risk management framework which is periodically reviewed for its effectiveness in relation to the creation, protection and return of member value.

The Company has a written policy in place for the oversight and management of its material business risks. The Company takes a proactive approach to risk management.

### Role of the Board and Audit & Risk Committee

The Board and Audit & Risk Committee are primarily responsible for ensuring that risks are identified and reviewed in a timely manner. A copy of the Audit & Risk Committee Charter is included in the Corporate Governance Charter available on [travelagentschoice.com.au](http://travelagentschoice.com.au).

Under the Risk Management Policy, the Board and the Audit & Risk Committee are responsible for the following:

The Board is responsible for:

- Overseeing and approving the establishment and implementation of the Company's risk management, internal controls and compliance systems;
- Reviewing the effectiveness of the Company's risk management, internal control and compliance systems at least annually, and satisfying itself that management has developed and implemented a sound system of risk management and internal control; and
- Approving the delegations of authority for day-to-day management of the Company's operations.

The Audit & Risk Committee is responsible for assisting the Board with regard to:

- The reliability and integrity of information for inclusion in the Company's financial statements;
- Company-wide risk management;
- Compliance with legal and regulatory obligations, including audit, accounting, tax and financial reporting obligations; and
- The integrity of the Company's internal control framework.

The Board reviews the risk profile of the Company at least annually and risk information is a critical input to the Board's annual strategic planning activities.

The Company's senior management also plays a significant role in identifying, assessing, monitoring and managing risks. They are responsible for assisting the Audit & Risk Committee to ensure that robust risk management exists across the organisation. The senior management team ensures that a sufficient level of risk analysis is applied to critical decisions and provides assurance to the Audit & Risk Committee that risk processes at all levels are effective and compliant with the Audit & Risk Committee Charter.

**Internal Audit**

The Company does not have or engage an internal audit function although it does have the capacity to engage independent, expert consultants to conduct internal audit work on its behalf if required.

**Sustainability Reporting**

Risks relating to the economic, environmental and social sustainability of the business are incorporated into the risk profile of the Company. The Company does not report these separately as a Sustainability Report but consideration will be given to doing so in the future.

**PRINCIPLE 9 REMUNERATE FAIRLY AND RESPONSIBLY**

Travellers Choice pays Director remuneration sufficient to attract and retain high quality member and independent Directors. The Company designs its executive remuneration to attract, retain and motivate high quality senior executives and employees, and to align their interests with the creation of value for members and other stakeholders.

The Board does not have a Remuneration Committee and elects to perform the work of allocation of Director fees, senior management remuneration and performance assessment as a full Board.

**Directors**

The annual total of fees paid to Non-Executive Directors is set by the Company's shareholders and allocated as Directors' Fees by the Board on the basis of the roles undertaken by the Directors.

Full details of Directors' remuneration appear in the Financial Statements of the Annual Report. These fees are inclusive of statutory superannuation contributions. No retirement benefits and no equity-based remuneration scheme exist for Non-Executive Directors.

**Senior Management**

Remuneration for senior management is generally set to be competitive, so as to both retain executives and attract appropriately skilled executives to the Company. Remuneration comprises a fixed cash element and modest variable incentive components.

# STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

**FOR THE YEAR ENDED 30 JUNE 2019**

	NOTE	2019	2018
		\$	\$
Revenue	2	7,162,549	6,886,498
Cost of sales	3	(1,114,520)	(1,090,004)
Gross profit		6,048,029	5,796,494
Other revenues	2	2,357,609	2,361,516
Annual conference		(570,690)	(558,065)
Computer expenses		(43,982)	(38,490)
Consultancy fees		(53,129)	(54,528)
Depreciation and amortisation expenses	3	(79,154)	(79,500)
Director fees		(96,616)	(88,197)
Fees (Corp/TCF/Lic./BSP)		(135,067)	(122,446)
Insurance expense		(20,715)	(21,989)
Marketing costs		(1,855,126)	(1,579,701)
Member overrides		(745,740)	(489,324)
Rent	3	(171,482)	(169,243)
Salaries & wages		(2,028,585)	(1,942,272)
Ticketing fee		(61,611)	(1,008,962)
Other expenses from ordinary activities		(492,954)	(479,389)
<b>Profit before income tax</b>	3	2,050,787	1,525,904
Income tax (expense)/credit	4	(20,514)	31,572
<b>Profit for the year</b>		2,030,273	1,557,476
Other comprehensive income		-	-
Total comprehensive income attributable to members of the Company		2,030,273	1,557,476

The accompanying notes form part of these financial statements.

# STATEMENT OF FINANCIAL POSITION

**AS AT 30 JUNE 2019**

	NOTE	2019	2018
		\$	\$
<b>ASSETS</b>			
CURRENT ASSETS			
Cash and cash equivalents	7	1,159,693	804,436
Trade and other receivables	8	412,932	403,398
Other assets	9	3,126,509	2,997,099
<b>TOTAL CURRENT ASSETS</b>		<b>4,699,134</b>	<b>4,204,933</b>
NON-CURRENT ASSETS			
Property, plant and equipment	10	41,261	66,098
Intangible assets	11	67,250	96,034
Deferred tax assets	13	314,386	299,312
<b>TOTAL NON-CURRENT ASSETS</b>		<b>422,897</b>	<b>461,444</b>
<b>TOTAL ASSETS</b>		<b>5,122,031</b>	<b>4,666,377</b>
<b>LIABILITIES</b>			
CURRENT LIABILITIES			
Trade and other payables	12	1,057,650	1,156,877
Borrowings		23,177	28,540
Current tax liabilities	13	-	-
Provisions	14	233,904	224,164
<b>TOTAL CURRENT LIABILITIES</b>		<b>1,314,731</b>	<b>1,409,581</b>
NON-CURRENT LIABILITIES			
Provisions	14	49,388	55,890
Deferred tax liabilities	13	859,790	824,202
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>909,178</b>	<b>880,092</b>
<b>TOTAL LIABILITIES</b>		<b>2,223,909</b>	<b>2,289,673</b>
<b>NET ASSETS</b>		<b>2,898,122</b>	<b>2,376,704</b>
<b>EQUITY</b>			
Issued ordinary share capital	15	451,280	451,280
Retained earnings		2,446,842	1,925,424
<b>TOTAL EQUITY</b>		<b>2,898,122</b>	<b>2,376,704</b>

The accompanying notes form part of these financial statements.

# STATEMENT OF CHANGES IN EQUITY

**FOR THE YEAR ENDED 30 JUNE 2019**

NOTE	ISSUED ORDINARY SHARE CAPITAL	RETAINED EARNINGS	TOTAL
	\$	\$	\$
<b>Balance at 01 July 2017</b>	444,255	1,864,965	2,309,220
Share issued during the year	7,025	–	7,025
Net profit for the year	–	1,557,476	1,557,476
<b>Subtotal</b>	451,280	3,422,441	3,873,721
Dividends and rebates paid	–	(1,497,017)	(1,497,017)
<b>Balance at 30 June 2018</b>	451,280	1,925,424	2,376,704
Share issued during the year	–	–	–
Net profit for the year	–	2,030,273	2,030,273
<b>Subtotal</b>	451,280	3,955,697	4,406,977
Dividends and rebates paid	–	(1,508,855)	(1,508,855)
<b>Balance at 30 June 2019</b>	451,280	2,446,842	2,898,122

The accompanying notes form part of these financial statements.

# STATEMENT OF CASH FLOWS

**FOR THE YEAR ENDED 30 JUNE 2019**

	NOTE	2019	2018
		\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers		9,400,146	8,902,514
Payments to suppliers and employees		(7,520,712)	(7,704,143)
Interest received		10,211	19,812
Income tax paid		–	–
Net cash provided by operating activities	19a	1,889,645	1,218,183
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchase of property, plant and equipment		(9,817)	(12,512)
Purchase of intangible assets		(15,716)	(59,850)
Net cash (used in)/ generated from investing activities		(25,533)	(72,362)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from issue of shares		–	8,024
Dividends and rebates paid		(1,508,855)	(1,497,017)
Net cash used in financing activities		(1,508,855)	(1,488,993)
Net decrease in cash held		355,257	(343,172)
Cash and cash equivalents at beginning of year		804,436	1,147,608
Cash and cash equivalents at end of year	7	1,159,693	804,436

The accompanying notes form part of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

**FOR THE YEAR ENDED 30 JUNE 2019**

The financial statements and notes represent those of Travellers Choice Limited. Travellers Choice Limited is a company limited by shares, incorporated and domiciled in Australia.

The financial statements were authorised for issue on 23 September 2019 by the Directors of Travellers Choice Limited.

## **NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

### **Basis of Preparation**

These general purpose financial statements have been prepared in accordance with the *Corporations Act 2001* and Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board. The Company is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the Australian Accounting Standards Board has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Compliance with Australian Accounting Standards ensures that the financial statements and notes also comply with International Financial Reporting Standards. Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar unless stated otherwise.

### **a. Income Tax**

The income tax expense (revenue) for the year comprises current income tax expense (income) and deferred tax expense (income).

Current income tax expense charged to profit or loss is the tax payable on taxable income for the current period. Current tax liabilities (assets) are therefore measured at the amounts expected to be paid to (recovered from) the relevant taxation authority using tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well as unused tax losses.

Current and deferred income tax expense (income) is charged or credited outside profit or loss when the tax relates to items that are recognised outside profit or loss or arising from a business combination.

A deferred tax liability shall be recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from:

- (a) the initial recognition of goodwill; or
- (b) the initial recognition of an asset or liability in a transaction which:
  - (i) is not a business combination; and
  - (ii) at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

Deferred tax assets and liabilities are calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability. With respect to non-depreciable items of property, plant and equipment measured at fair value and items of investment property measured at fair value, the related deferred tax liability or deferred tax asset is measured on the basis that the carrying amount of the asset will be recovered entirely through sale. When an investment property that is depreciable is held by the entity in a business model whose objective is to consume substantially all of the economic benefits embodied in the property through use over time (rather than through sale), the related deferred tax liability or deferred tax asset is measured on the basis that the carrying amount of such property will be recovered entirely through use.

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Where temporary differences exist in relation to investments in subsidiaries, branches, associates and joint ventures, deferred tax assets and liabilities are not recognised where the timing of the reversal of the temporary difference can be controlled and it is not probable that the reversal will occur in the foreseeable future.

Current tax assets and liabilities are offset where a legally enforceable right of set-off exists and it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur. Deferred tax assets and liabilities are offset where: (i) a legally enforceable right of set-off exists; and (ii) the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities, where it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur in future periods in which significant amounts of deferred tax assets or liabilities are expected to be recovered or settled.

#### **b. Fair Value of Assets and Liabilities**

The Company measures some of its assets and liabilities at fair value on either a recurring or non-recurring basis, depending on the requirements of the applicable Accounting Standard.

Fair value is the price the Company would receive to sell an asset or would have to pay to transfer a liability in an orderly (ie unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (ie the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (ie the market that maximises the receipts from the sale of the asset or minimises the payments made to transfer the liability, after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

The fair value of liabilities and the entity's own equity instruments (excluding those related to share-based payment arrangements) may be valued, where there is no observable market price in relation to the transfer of such financial instrument, by reference to observable market information where such instruments are held as assets. Where this information is not available, other valuation techniques are adopted and, where significant, are detailed in the respective note to the financial statements.



### c. Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

#### Plant and equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised in profit or loss. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(f) for details of impairment).

The carrying amount of plant and equipment is reviewed annually by Directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the asset's employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of comprehensive income during the financial period in which they are incurred.

#### Depreciation

The depreciable amount of all fixed assets including building and capitalised lease assets, but excluding freehold land, is depreciated on a straight line basis over the asset's useful life to the Company commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

<b>Class of Fixed Asset</b>	<b>Depreciation Rate</b>
Furniture & office equipment	40% prime cost
Vehicles	25% diminishing value

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the statement of comprehensive income. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

### d. Leases

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset (but not the legal ownership), that are transferred to entities in the Company are classified as finance leases.

Finance leases are capitalised by recognising an asset and a liability at the lower of the fair value of the leased property and the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense.

Leased assets are depreciated on a straight-line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as expenses on a straight-line basis over the lease term.

Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the lease term.

#### e. Financial Instruments

##### Initial recognition and measurement

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Company commits itself to either purchase or sell the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified “at fair value through profit or loss” in which case transaction costs are recognised as expenses in profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component or if the practical expedient was applied as specified in AASB 15.63.

##### Classification and subsequent measurement

###### *Financial liabilities*

Financial instruments are subsequently measured at:

- amortised cost; or
- fair value through profit or loss.

A financial liability is measured at fair value through profit or loss if the financial liability is:

- a contingent consideration of an acquirer in a business combination to which AASB 3: Business Combinations applies;
- held for trading; or
- initially designated as at fair value through profit or loss.

All other financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest expense in profit or loss over the relevant period. The effective interest rate is the internal rate of return of the financial asset or liability. That is, it is the rate that exactly discounts the estimated future cash flows through the expected life of the instrument to the net carrying amount at initial recognition.

A financial liability is held for trading if it is:

- incurred for the purpose of repurchasing or repaying in the near term;
- part of a portfolio where there is an actual pattern of short-term profit taking; or
- a derivative financial instrument (except for a derivative that is in a financial guarantee contract or a derivative that is in an effective hedging relationship).

Any gains or losses arising on changes in fair value are recognised in profit or loss to the extent that they are not part of a designated hedging relationship.

The change in fair value of the financial liability attributable to changes in the issuer’s credit risk is taken to other comprehensive income and is not subsequently reclassified to profit or loss. Instead, it is transferred to retained earnings upon derecognition of the financial liability. If taking the change in credit risk in other comprehensive income enlarges or creates an accounting mismatch, then these gains or losses should be taken to profit or loss rather than other comprehensive income.

A financial liability cannot be reclassified.

***Financial guarantee contracts***

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Financial guarantee contracts are initially measured at fair value (if not designated as at fair value through profit or loss and do not arise from a transfer of a financial asset) and subsequently measured at the higher of:

- the amount of loss allowance determined in accordance with AASB 9.3.25.3; and
- the amount initially recognised less the accumulative amount of income recognised in accordance with the revenue recognition policies.

***Financial assets***

Financial assets are subsequently measured at:

- amortised cost;
- fair value through other comprehensive income; or
- fair value through profit or loss.

Measurement is on the basis of two primary criteria:

- the contractual cash flow characteristics of the financial asset; and
- the business model for managing the financial assets.

A financial asset that meets the following conditions is subsequently measured at amortised cost:

- the financial asset is managed solely to collect contractual cash flows; and
- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

A financial asset that meets the following conditions is subsequently measured at fair value through other comprehensive income:

- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates; and
- the business model for managing the financial assets comprises both contractual cash flows collection and the selling of the financial asset.

By default, all other financial assets that do not meet the measurement conditions of amortised cost and fair value through other comprehensive income are subsequently measured at fair value through profit or loss.

The Company initially designates a financial instrument as measured at fair value through profit or loss if:

- it eliminates or significantly reduces a measurement or recognition inconsistency (often referred to as “accounting mismatch”) that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases;
- it is in accordance with the documented risk management or investment strategy, and information about the Groupings was documented appropriately, so that the performance of the financial liability that was part of a group of financial liabilities or financial assets can be managed and evaluated consistently on a fair value basis; and
- it is a hybrid contract that contains an embedded derivative that significantly modifies the cash flows otherwise required by the contract.

The initial designation of the financial instruments to measure at fair value through profit or loss is a one-time option on initial classification and is irrevocable until the financial asset is derecognised.

***Equity instruments***

At initial recognition, as long as the equity instrument is not held for trading and not a contingent consideration recognised by an acquirer in a business combination to which AASB 3 applies, the Company made an irrevocable election to measure any subsequent changes in fair value of the equity instruments in other comprehensive income, while the dividend revenue received on underlying equity instruments investment will still be recognised in profit or loss.

Regular way purchases and sales of financial assets are recognised and derecognised at settlement date in accordance with the Company's accounting policy.

### **Derecognition**

Derecognition refers to the removal of a previously recognised financial asset or financial liability from the statement of financial position.

#### *Derecognition of financial liabilities*

A liability is derecognised when it is extinguished (ie when the obligation in the contract is discharged, cancelled or expires). An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability, is treated as an extinguishment of the existing liability and recognition of a new financial liability.

The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

#### *Derecognition of financial assets*

A financial asset is derecognised when the holder's contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

All of the following criteria need to be satisfied for derecognition of financial asset:

- the right to receive cash flows from the asset has expired or been transferred;
- all risk and rewards of ownership of the asset have been substantially transferred; and
- the Company no longer controls the asset (ie the company has no practical ability to make a unilateral decision to sell the asset to a third party).

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss. On derecognition of an investment in equity which was elected to be classified under fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investment revaluation reserve is not reclassified to profit or loss, but is transferred to retained earnings.

### **Derivative financial instruments**

The Company enters into various derivative financial instruments (ie foreign exchange forward contracts and interest rate swaps) to manage its exposure to interest rate and foreign exchange rate risks. Derivative financial instruments are initially and subsequently measured at fair value. All gains and losses subsequent to the initial recognition are recognised in profit or loss.

### **Hedge accounting**

At the inception of a hedge relationship, the Group identifies the appropriate risks to be managed by documenting the relationship between the hedging instrument and the hedged item, along with risk management objectives and the strategy for undertaking various hedge transactions.

The Company documents whether the hedging instrument is effective in offsetting changes in fair values or cash flows of the hedged item attributable to the hedged risk. That is, whether the hedging relationships meet all of the following hedge effective requirements:

- there is an economic relationship between the hedged item and the hedging instrument;
- the effect of credit risk does not dominate the value changes that result from that economic relationship; and
- the hedged ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Company actually hedges and the quantity of the hedging instrument that the Company uses to hedge the quantity of hedged item.

When the hedging relationship ceases to meet the hedging ratio requirement, the Company rebalances the hedge so that it meets the qualifying criteria again.

Discontinuation of hedge is not voluntary and is only permitted if:

- the risk management objective has changed;
- there is no longer an economic relationship between the hedged item and the hedging instrument; or
- the credit risk is dominating the hedge relationship.

#### *Qualifying items*

Each eligible hedged item must be reliably measurable and will only be designated as a hedge item if it is made with a party which is not part of the Company and is from one of the following categories:

- a recognised asset or liability (financial or non-financial);
- an unrecognised firm commitment (binding agreement with specified quantity, price and dates); or
- a highly probable forecast transaction.

#### *Fair value hedges*

At each reporting date, except when the hedging instrument hedges an equity instrument designated as at fair value through other comprehensive income, the carrying amount of the qualifying hedge instruments will be adjusted for the fair value change and the attributable change is recognised in profit and loss, at the same line as the hedged item.

When the hedged item is an equity instrument designated as at fair value through other comprehensive income, the hedging gain or loss remains in other comprehensive income to match the hedging instrument.

#### *Cash flow hedges*

The effective portion of the changes in fair value of the hedging instrument is not recognised directly in profit or loss, but to the extent the hedging relationship is effective, it is recognised in other comprehensive income and accumulated under the heading Cash Flow Hedging Reserve, limited to the cumulative change in fair value of the hedged item from inception of the hedge. The gain or loss relating to the ineffective portion (balancing figure) is recognised immediately in profit or loss.

Hedge accounting on cash flow hedge instruments is discontinued prospectively when the hedge relationship no longer meets the qualifying criteria. Amounts recognised in the cash flow hedging reserve that are related to the discontinued hedging instrument will immediately be reclassified to profit or loss.

#### **Preference shares**

Preferred share capital is classified as equity if it is non-redeemable or redeemable only at the discretion of the Parent Entity, and any dividends are discretionary. Dividends thereon are recognised as distributions within equity upon declaration by the Directors. Preferred share capital is classified as a liability if it is redeemable on a set date or at the option of the shareholders, or where the dividends are mandatory. Dividends thereon are recognised as interest expense in profit or loss.

#### **Compound financial instruments**

Compound instruments (convertible preference shares) issued by the Company are classified as either financial liabilities or equity in accordance with the substance of the arrangements. An option that is convertible and that will be settled by the exchange of a fixed amount of cash or another financial asset for a fixed number of the company's own equity instruments will be classified as equity.

The fair value of the liability component is estimated on date of issue. This is done by using the prevailing market interest rate of the same kind of instrument. This amount is recognised using the effective interest method as a liability at amortised cost until conversion or the end of life of the instrument.

The equity portion is calculated by deducting the liability amount from the fair value of the instrument as a whole. The equity portion is not remeasured after initial recognition. Equity will remain as such until the option is exercised. When the option is exercised a corresponding amount will be transferred to share capital. If the option lapses without the option being exercised the balance in equity will be recognised in profit or loss.

Costs of the transaction of the issue of convertible instruments are proportionally allocated to the equity and liability. Transaction costs in regards to the liability are included in the carrying amount of the liability and are amortised over its life using the effective interest method. Transaction cost in equity is directly recognised in equity.

### **Impairment**

The Company recognises a loss allowance for expected credit losses on:

- financial assets that are measured at amortised cost or fair value through other comprehensive income;
- lease receivables;
- contract assets (eg amounts due from customers under construction contracts);
- loan commitments that are not measured at fair value through profit or loss; and
- financial guarantee contracts that are not measured at fair value through profit or loss.

Loss allowance is not recognised for:

- financial assets measured at fair value through profit or loss; or
- equity instruments measured at fair value through other comprehensive income.

Expected credit losses are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received, all discounted at the original effective interest rate of the financial instrument.

The Company uses the following approaches to impairment, as applicable under AASB 9: Financial Instruments:

- the general approach;
- the simplified approach;
- the purchased or originated credit impaired approach; and
- low credit risk operational simplification.

#### *General approach*

Under the general approach, at each reporting period, the Company assesses whether the financial instruments are credit-impaired, and if:

- the credit risk of the financial instrument has increased significantly since initial recognition, the Group measures the loss allowance of the financial instruments at an amount equal to the lifetime expected credit losses; or
- there is no significant increase in credit risk since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

#### *Simplified approach*

The simplified approach does not require tracking of changes in credit risk at every reporting period, but instead requires the recognition of lifetime expected credit loss at all times. This approach is applicable to:

- trade receivables or contract assets that result from transactions within the scope of AASB 15: Revenue from Contracts with Customers and which do not contain a significant financing component; and
- lease receivables.

In measuring the expected credit loss, a provision matrix for trade receivables was used taking into consideration various data to get to an expected credit loss (ie diversity of customer base, appropriate groupings of historical loss experience, etc).

***Purchased or originated credit-impaired approach***

For a financial asset that is considered credit-impaired (not on acquisition or origination), the Company measures any change in its lifetime expected credit loss as the difference between the asset's gross carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. Any adjustment is recognised in profit or loss as an impairment gain or loss.

Evidence of credit impairment includes:

- significant financial difficulty of the issuer or borrower;
- a breach of contract (eg default or past due event);
- a lender granting to the borrower a concession, due to the borrower's financial difficulty, that the lender would not otherwise consider;
- high probability that the borrower will enter bankruptcy or other financial reorganisation; and
- the disappearance of an active market for the financial asset because of financial difficulties.

***Low credit risk operational simplification approach***

If a financial asset is determined to have low credit risk at the initial reporting date, the Company assumes that the credit risk has not increased significantly since initial recognition and accordingly it can continue to recognise a loss allowance of 12-month expected credit loss.

In order to make such a determination that the financial asset has low credit risk, the Company applies its internal credit risk ratings or other methodologies using a globally comparable definition of low credit risk.

A financial asset is considered to have low credit risk if:

- there is a low risk of default by the borrower;
- the borrower has strong capacity to meet its contractual cash flow obligations in the near term;
- adverse changes in economic and business conditions in the longer term may, but not necessarily will, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

A financial asset is not considered to carry low credit risk merely due to existence of collateral, or because a borrower has a risk of default lower than the risk inherent in the financial assets, or lower than the credit risk of the jurisdiction in which it operates.

***Recognition of expected credit losses in financial statements***

At each reporting date, the Company recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

Assets measured at fair value through other comprehensive income are recognised at fair value, with changes in fair value recognised in other comprehensive income. Amounts in relation to change in credit risk are transferred from other comprehensive income to profit or loss at every reporting period.

For financial assets that are unrecognised (eg loan commitments yet to be drawn, financial guarantees), a provision for loss allowance is created in the statement of financial position to recognise the loss allowance.

#### f. Impairment of Assets

At the end of each reporting period, the Company assesses whether there is any indication that an asset may be impaired. The assessment will include considering external sources of information and internal sources of information including dividends received from subsidiaries, associates or joint ventures deemed to be out of pre-acquisition profits. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (eg in accordance with the revaluation model in AASB 116: Property, Plant and Equipment). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Impairment testing is performed annually for goodwill and intangible assets with indefinite lives.

When an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### g. Intangible Assets Other than Goodwill

##### Acquired customer contracts and the related client relationships

Client relationships are recognised at cost of acquisition. They have a finite life and are carried at cost less any accumulated amortisation and impairment loss. Client relationships are tested annually for impairment, if there are indications of impairment, and are amortised on a straight-line basis over their useful lives. As at the end of the reporting period, these assets were fully amortised (no remaining useful life) but are still in use.

##### Trademarks

Trademarks are recognised at cost of acquisition. They include words, names, symbols or other devices used in trade to indicate the source of the product or service, and to distinguish the product or service from the source of others. Trademarks are deemed to have indefinite useful lives and are carried at cost. They are tested annually for impairment.

##### Software and website development costs

Software and website development costs are capitalised only when the Company can demonstrate all of the criteria outlined in AASB 138.57. Software and developed websites are considered as having finite useful lives and are amortised on a systematic basis over their useful lives so as to match the economic benefits received to the periods in which the benefits are received. Amortisation begins when the software or websites become operational.

An intangible asset arising from development (or from the development phase of an internal project) shall be recognised if, and only if, an entity can demonstrate all of the following:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- its intention to complete the intangible asset and use or sell it;
- its ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits. Among other things, the entity can demonstrate the existence of a market for the output of the intangible asset or the intangible asset itself or, if it is to be used internally, the usefulness of the intangible asset;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- its ability to measure reliably the expenditure attributable to the intangible asset during its development.



The amortisation rates used for each class of intangible asset with a finite useful life are:

<b>Class of Fixed Asset</b>	<b>Depreciation Rate</b>
Website Development	25% prime cost

#### **h. Employee Benefits**

Provision is made for the Company's liability for employee entitlements arising from services rendered by employees up to balance date. These entitlements include wages and salaries, annual leave, and long service leave. Employee entitlements have been measured at the current values of leave owing to the respective employee, plus related on-costs. The calculation has been made for all employees from the date of commencement and the liability is classified as current for all employees who have completed seven years of continuous service at the reporting date.

Employees are entitled to take that balance as leave in the current financial year and / or have it paid out to them if they cease employment with the Company.

The Company's obligations for short-term employee benefits such as wages and salaries are recognised as part of current trade and other payables in the statement of financial position. The Company's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

#### **i. Provisions**

Provisions are recognised when the Company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

#### **j. Cash and Cash Equivalents**

Cash and cash equivalents includes cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the statement of financial position.

#### **k. Revenue and Other Income**

Revenue is measured at the fair value of the consideration received or receivable after taking into account any trade discounts and volume rebates allowed. Any consideration deferred is treated as the provision of finance and is discounted at a rate of interest that is generally accepted in the market for similar arrangements. The difference between the amount initially recognised and the amount ultimately received is interest revenue.

Interest revenue is recognised using the effective interest rate method, which, for floating rate financial assets is the rate inherent in the instrument. All dividends received shall be recognised as revenue when the right to receive the dividend has been established.

Revenue recognition relating to the provision of services is determined with reference to the stage of completion of the transaction at the end of the reporting period and where outcome of the contract can be estimated reliably. Stage of completion is determined with reference to the services performed to date as a percentage of total anticipated services to be performed. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent that related expenditure is recoverable.

Investment property revenue is recognised on a straight-line basis over the period of the lease term so as to reflect a constant periodic rate of return on the net investment.

All revenue is stated net of the amount of Goods and Services Tax (GST).

#### **l. Trade and Other Receivables**

Trade and other receivables include amounts due from customers for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(e) for further discussion on the determination of impairment losses.

**m. Trade and Other Payables**

Trade and other payables are initially measured at fair value and subsequently measured at cost using the effective interest method.

Trade and other payables represent the liabilities for goods and services received by the Company that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

**n. Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from financing and investing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

**o. Comparative Figures**

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Where the Company retrospectively applies an accounting policy, makes a retrospective restatement of items in the financial statements or reclassifies items in its financial statements, a third statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

**p. Critical Accounting Estimates and Judgments**

The Directors evaluate estimates and judgments incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Company.

**Key estimates**

*(i) Impairment*

The Company assesses impairment at the end of each reporting period by evaluation of conditions and events specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

**Key judgments**

*(i) Provision for impairment of receivables*

NIL.

*(ii) Available-for-sale investments*

NIL.

*(iii) Employee benefits*

For the purpose of measurement, AASB 119: Employee Benefits defines obligations for short-term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. As the Company expects that all its employees would use all their annual leave entitlements earned during a reporting period before 12 months after the end of the reporting period, the Directors consider that obligations for annual leave entitlements satisfy the definition of short-term employee benefits and, therefore, can be measured at the (undiscounted) amounts expected to be paid to employees when the obligations are settled.

**q. New Accounting Standards for Application in Future Periods  
Impact of Standards issued but not yet applied by the company**

AASB 16: *Leases* (applicable to annual reporting periods beginning on or after 1 January 2019).

The Company has chosen not to early-adopt AASB 16. However, the Company has conducted a preliminary assessment of the impact of this new Standard, as follows.

A core change resulting from applying AASB 16 is that most leases will be recognised on the balance sheet by lessees, as the Standard no longer differentiates between operating and finance leases. An asset and a financial liability are recognised in accordance to this new Standard. There are, however, two exceptions allowed: short-term and low-value leases.

***Basis of preparation***

The accounting for the Company's operating leases will be primarily affected by this new Standard.

AASB 16 will be applied by the Company from its mandatory adoption date of 1 July 2019. The comparative amounts for the year prior to first adoption will not be restated as the entity has chosen to apply AASB 16 retrospectively with cumulative effect. While the right-of-use assets for property leases will be measured on transition as if the new rules had always been applied, all other right-of-use assets will be measured at the amount of the lease liability on adoption (after adjustments for any prepaid or accrued lease expenses).

The Company's non-cancellable operating lease commitments amount to \$741,307 as at the reporting date. Of this \$741,307, approximately \$741,307 of short-term leases and \$Nil of low-value leases will be recognised as expenses in profit or loss on a straight-line basis.

The Company has performed a preliminary impact assessment and has estimated that on 1 July 2019 the company expects to recognise right-of-use assets and lease liabilities of approximately \$741,307 (after adjusting for prepayments and accrued lease payments recognised as at 30 June 2019).

Following the adoption of this new Standard, the Company's net profit after tax is expected to increase by approximately \$102,000 in 2020.

The repayment of the principal portion of the lease liabilities will be classified as cash flows from financing activities, thus increasing operating cash flows and decreasing financing cash flows by approximately \$155,000.

**r. New and Amended Accounting Policies Adopted by the company  
Initial application of AASB 9: *Financial Instruments***

The Company has adopted AASB 9: *Financial Instruments* with an initial application date of 1 July 2018. As a result, the Company has changed its financial instruments accounting policies as follows.

Considering the initial application of AASB 9 during the financial period, financial statement line items have been affected for the current and prior periods. The following tables summarise the adjustments made to the affected financial statement line items.

AASB 9 requires retrospective application with some exceptions (eg hedge accounting in terms of the Standard).

There were no financial assets/liabilities which the Company had previously designated as fair value through profit or loss under AASB 139: *Financial Instruments: Recognition and Measurement* that were subject to reclassification/elected reclassification upon the application of AASB 9. There were no financial assets/liabilities which the company has elected to designate as at fair value through profit or loss at the date of initial application of AASB 9.

The Company applied AASB 9 (as revised in July 2014) and the related consequential amendments to other Standards. New requirements were introduced for the classification and measurement of financial assets and financial liabilities, as well as for impairment and general hedge accounting.

The date of initial application was 1 July 2018. The Company has applied AASB 9 to instruments that have not been derecognised as at 1 July 2018 and has not applied AASB 9 to instruments that have already been derecognised as at 1 July 2018. Comparative amounts in relation to instruments that have not been derecognised as at 1 July 2018 have been restated where appropriate.

Financial assets in terms of AASB 9 need to be measured subsequently at either amortised cost or fair value on the basis of the Company's business model and the cash flow characteristics of the financial assets, as follows:

- debt investments that are held within a business model whose goal is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal amount outstanding, are subsequently measured at amortised cost;
- debt investments that are held within a business model whose goal is both to collect contractual cash flows and to sell them, and that have contractual cash flows that are purely payments of principal and interest on the principal amount outstanding, are subsequently measured at fair value through other comprehensive income; and
- all other debt investments and equity investments are measured at fair value through profit or loss.

Despite the issues mentioned, the Company may make the following irrevocable elections at initial recognition of a financial asset:

- The Company may choose to present in other comprehensive income subsequent changes in the fair value of an equity investment that is not held for trading and is not a contingent consideration in a business combination.
- The Company may choose to present a debt investment that meets the amortised cost or fair value through other comprehensive income criteria as measured at fair value through profit or loss if this choice significantly reduces an accounting mismatch.

When an equity investment at fair value through other comprehensive income has a gain or loss previously recognised in other comprehensive income, it is not reclassified to profit or loss. However, when a debt investment at fair value through other comprehensive income is derecognised, the gain or loss recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment.

Debt instruments that are subsequently measured at amortised cost or at fair value through other comprehensive income are subject to impairment.

The Directors of the Company determined the existing financial assets as at 1 July 2018 based on the facts and circumstances that were present, and determined that the initial application of AASB 9 had the following effect:

- The Company's investments in equity instruments not held for trading that were previously classified as available-for-sale financial assets and were measured at fair value have been designated as at fair value through other comprehensive income. The movement in fair value on these equity instruments is accumulated in the financial assets reserve.
- Financial assets as held-to-maturity and loans and receivables that were measured at amortised cost continue to be measured at amortised cost under AASB 9, as they are held to collect contractual cash flows and these cash flows consist solely of payments of principal and interest on the principal amount outstanding.
- Financial assets measured at fair value through profit or loss under AASB 139 are still measured as such under AASB 9.

As a result of the classification change in investments in equity instruments, the fair value gain on available-for-sale financial assets recognised in other comprehensive income of \$NIL (2018: \$NIL) to be designated as at fair value through other comprehensive income will not be reclassified to profit or loss subsequently.

This note contains a table that shows the effect in classification of the financial assets upon initial application.

### *Impairment*

As per AASB 9, an expected credit loss model is applied, not an incurred credit loss model as per AASB 139. To reflect changes in credit risk, this expected credit loss model requires the Company to account for expected credit loss since initial recognition.

AASB 9 also determines that a loss allowance for expected credit loss be recognised on debt investments subsequently measured at amortised cost or at fair value through other comprehensive income, lease receivables, contract assets, loan commitments and financial guarantee contracts as the impairment provision would apply to them.

If the credit risk on a financial instrument did not show significant change since initial recognition, an expected credit loss amount equal to 12-month expected credit loss is used. However, a loss allowance is recognised at an amount equal to the lifetime expected credit loss if the credit risk on that financial instrument has increased significantly since initial recognition, or if the instrument is an acquired credit-impaired financial asset.

A simple approach is followed in relation to trade receivables, as the loss allowance is measured at lifetime expected credit loss.

The Company reviewed and assessed the existing financial assets on 1 July 2018. The assessment was made to test the impairment of these financial assets using reasonable and supportable information that is available to determine the credit risk of the respective items at the date they were initially recognised, and to compare that to the credit risk as at 1 July 2017 and 1 July 2018. The assessment was performed without undue cost or effort, in accordance with AASB 9.

# NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2019

## NOTE 2 REVENUE AND OTHER INCOME

	NOTE	2019	2018
<b>Revenue</b>		\$	\$
Sales revenue:			
- Sale of services and commission		7,162,549	6,886,498
Other revenue:			
- Membership fees		467,362	469,891
- Insurance commission		372,379	356,293
- Conference fees		602,367	667,122
- Cruise Club annual fees		58,705	57,570
- Interest received	2a	10,211	19,812
- Marketing revenue		822,237	774,540
- Profit on sale of investments		-	-
- Other income		24,348	16,288
		2,357,609	2,361,516
<b>Total revenue</b>		9,520,158	9,248,014
a. Interest revenue from:			
- Banks		10,211	19,812
		10,211	19,812

## NOTE 3 PROFIT FOR THE YEAR

Profit before income tax from continuing operations includes the following expenses:

	NOTE	2019	2018
<b>Expenses</b>		\$	\$
Cost of sales		(1,114,520)	(1,090,004)
Depreciation of property, plant and equipment		(34,654)	(41,680)
Amortisation of intangible assets		(44,500)	(37,820)
Rental expense on operating leases		(171,482)	(169,243)

**NOTE 4 INCOME TAX (CREDIT)/EXPENSE**

	NOTE	2019	2018
a. The components of tax expense comprise:		\$	\$
- Current tax expense		-	-
- Deferred tax expense/(income) relating to the origination and reversal of temporary differences	13	20,514	(31,572)
		20,514	(31,572)
b. The prima facie tax on profit before income tax is reconciled to the income tax as follows:			
Prima facie tax payable on profit from ordinary activities before income tax at 27.5% (2018: 27.5%)		563,966	419,624
Tax effect of:			
- Non-deductible income and expenses		843,201	802,398
- Deductible income and expenses		(1,407,167)	(1,222,022)
- Deferred tax asset/liability brought to account		20,514	(31,572)
<b>Income tax attributable to Company</b>		20,514	(31,572)
The applicable income tax rate is the Australian federal tax rate of 27.5% (2018: 27.5%) applicable to Australian resident companies.			
Weighted average effective tax rates are:		1%	2%

**NOTE 5 DIVIDENDS**

Dividends recognised as distributions and paid during the period:

	2019	2018
	\$	\$
Declared 5% unfranked ordinary dividend of 25 (2018: 25) cents per share franked at the tax rate of 27.5% (2018: 27.5%)	22,564	22,564
	22,564	22,564
Per share dividends amount paid during the period	25 cents	25 cents

**NOTE 6 AUDITORS' REMUNERATION**

Remuneration of the auditor is as follows:

- Auditing and preparation of the financial statements
- Auditing of other information

NOTE	2019	2018
	\$	\$
	14,047	14,600
	2,500	2,900
	16,547	17,500

**NOTE 7 CASH AND CASH EQUIVALENTS**

Cash at bank and on hand

Short-term deposits

NOTE	2019	2018
	\$	\$
	854,598	701,090
	305,095	103,346
21	1,159,693	804,436

The effective interest rate on short-term bank deposits was 2.20% (2018: 2.41%); these deposits have an average maturity of 180 days (2018: 114 days).

Cash and cash equivalents balance as shown in the statement of financial position can be reconciled to that shown in the statement of cash flows as follows:

Per the statement of financial position

Less bank overdraft

Per the statement of cash flows

	1,159,693	804,436
	-	-
	1,159,693	804,436

**NOTE 8 TRADE AND OTHER RECEIVABLES****CURRENT**

Trade receivables

Provision for impairment of doubtful receivables

Other receivables:

Travel centre receivables

Total current trade and other receivables

NOTE	2019	2018
	\$	\$
	419,297	396,053
	-	-
	419,297	396,053
	(6,365)	7,345
	412,932	403,398

**Credit risk**

The Company has no significant concentration of credit risk with respect to any single counterparty or group of counterparties other than those receivables specifically provided for and mentioned within Note 8. The main sources of credit risk to the Company are considered to relate to the classes of assets described as "trade and other receivables".



The following table details the Company's trade and other receivables exposed to credit risk (prior to collateral and other credit enhancements) with ageing analysis and impairment provided for thereon. Amounts are considered as 'past due' when the debt has not been settled within the terms and conditions agreed between the Company and the customer or counterparty to the transaction. Receivables that are past due are assessed for impairment by ascertaining solvency of the debtors and are provided for where there are specific circumstances indicating that the debt may not be fully repaid to the Company.

The balances of receivables that remain within initial trade terms (as detailed in the table) are considered to be of high credit quality.

	GROSS AMOUNT	PAST DUE AND IMPAIRED	PAST DUE BUT NOT IMPAIRED (DAYS OVERDUE)			
			<30	31-60	>60	NOT PAST DUE
<b>2019</b>	\$	\$	\$	\$	\$	\$
Trade and term receivables	419,297	–	317,313	89,948	12,036	–
Other receivables	(6,365)	–	–	–	–	–
Total	412,932	–	317,313	89,948	12,036	–
<b>2018</b>	\$	\$	\$	\$	\$	\$
Trade and term receivables	396,053	–	338,646	49,463	7,944	–
Other receivables	7,345	–	7,345	–	–	–
Total	403,398	–	373,063	49,463	7,944	–

The Company does not hold any financial assets whose terms have been renegotiated and would otherwise be past due or impaired.

**a. Financial assets classified as trade and other receivables**

Trade and other receivables:

- Total current

Total financial assets classified as trade and other receivables

**b. Collateral held as security**

No collateral is held over trade and other receivables.

NOTE	2019	2018
	\$	\$
	412,932	403,398
21	412,932	403,398

**NOTE 9 OTHER ASSETS**

**CURRENT**

Prepayments

Accrued income

NOTE	2019	2018
	\$	\$
	288,010	286,234
	2,838,499	2,710,865
	3,126,509	2,997,099

**NOTE 10 PROPERTY, PLANT AND EQUIPMENT**

**PLANT AND EQUIPMENT**

At cost

Accumulated depreciation

Total plant and equipment

NOTE	2019	2018
	\$	\$
	150,119	140,302
	(108,858)	(74,204)
	41,261	66,098

**a. Movements in carrying amounts**

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year.

	FURNITURE & OFFICE EQUIPMENT	VEHICLES	TOTAL
	\$	\$	\$
Balance at 01 July 2017	46,194	49,072	95,266
Additions	12,512	–	12,512
Disposals – at written-down value	–	–	–
Depreciation expense	(29,441)	(12,239)	(41,680)
<b>Carrying amount at 30 June 2018</b>	<b>29,265</b>	<b>36,833</b>	<b>66,098</b>
Additions	9,817	–	9,817
Disposals – at written-down value	–	–	–
Depreciation expense	(25,384)	(9,270)	(34,654)
<b>Carrying amount at 30 June 2019</b>	<b>13,698</b>	<b>27,563</b>	<b>41,261</b>

**NOTE 11 INTANGIBLE ASSETS**

	NOTE	2019	2018
		\$	\$
Website development costs		–	–
Capitalisation cost		233,289	217,574
Accumulated amortisation		(166,039)	(121,540)
<b>Total intangible assets</b>		<b>67,250</b>	<b>96,034</b>

## a. Movements in carrying amounts

	NOTE	WEBSITE DEVELOPMENT
		\$
Balance at 01 July 2017		74,004
Additions externally acquired		59,850
Disposals		–
Amortisation expense		(37,820)
<b>Carrying amount at 30 June 2018</b>		<b>96,034</b>
Additions externally acquired		15,716
Disposals		–
Amortisation expense		(44,500)
<b>Carrying amount at 30 June 2019</b>		<b>67,250</b>

## NOTE 12 TRADE AND OTHER PAYABLES

	NOTE	2019	2018
		\$	\$
<b>CURRENT</b>			
Unsecured liabilities:			
Trade payables		171,303	320,758
Accrued expenses		507,116	478,959
Prepaid income		319,608	292,241
Other payables		59,623	64,919
<b>Total trade and other payables</b>	12a	<b>1,057,650</b>	<b>1,156,877</b>
<b>a. Financial liabilities at amortised cost classified as trade and other payables</b>			
Trade and other payables:			
Total current		1,057,650	1,156,877
Total non-current		–	–
		1,057,650	1,156,877
Add/(less): GST refundable/ (payable)		1,895	(756)
Financial liabilities as trade and other payables	21	<b>1,059,545</b>	<b>1,156,121</b>

The average credit period on trade and other payables (excluding GST payable) is 7 to 30 days. No interest is payable on outstanding payables during this period.

## NOTE 13 TAX BALANCES

**Current liabilities**

Income tax payable

**Non-current assets**

Deferred tax assets

**Non-current liabilities**

Deferred tax liabilities

	2019	2018
	\$	\$
	-	-
	314,386	299,312
	859,790	824,202

	Balance as at 30 June 2019	(Charged) /Credited to Income	(Charged) /Credited to Equity	Balance as at 30 June 2018	(Charged) /Credited to Income	(Charged) /Credited to Equity	Balance as at 1 July 2017
	\$	\$	\$	\$	\$	\$	\$
<b>Deferred tax assets</b>							
Provision for employee benefits	77,905	890	-	77,015	9,910	-	67,105
Provision for doubtful debts	-	-	-	-	-	-	-
Prepaid income	87,892	7,526	-	80,366	(11,968)	-	92,334
Accrued expenses	139,457	7,743	-	131,714	131,714	-	-
Property, plant and equipment	6,292	141	-	6,151	6,151	-	-
Intangible assets	2,840	(1,226)	-	4,066	4,066	-	-
	314,386	15,074	-	299,312	139,873	-	159,439
<b>Deferred tax liabilities</b>							
Accelerated depreciation for tax purposes	-	-	-	-	740	-	(740)
Prepayments	(79,203)	(489)	-	(78,714)	(78,714)	-	-
Accrued income	(780,587)	(35,099)	-	(745,488)	(30,327)	-	(715,161)
	(859,790)	(35,588)	-	824,202	(108,301)	-	(715,901)
<b>Net amount</b>	(545,404)	(20,514)	-	(524,890)	31,572	-	(556,462)

The amount of deductible temporary differences and unused tax losses for which no deferred tax asset has been brought to account:

- temporary differences \$Nil (2018: \$Nil); and
- tax losses: operating losses \$Nil (2018: \$Nil).

The benefits of the above temporary differences and unused tax losses will be realised when the conditions for deductibility set out in Note 1(a) occur. These amounts have no expiry date.

**NOTE 14 PROVISIONS****Analysis of provisions**

Opening balance at 01 July 2018
Amount provided during the year
Balance at 30 June 2019

**CURRENT**

Annual leave
Long service leave

**NON-CURRENT**

Long service leave
--------------------

**Total provisions**

EMPLOYEE BENEFITS	TOTAL PROVISIONS
\$	\$
280,054	223,685
3,238	56,369
283,292	280,054

2019	2018
\$	\$
99,008	114,144
134,896	110,020
233,904	224,164
49,388	55,890
283,292	280,054

**Provision for long-term employee benefits**

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the Company does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the Company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

**NOTE 15 ISSUED CAPITAL**

90,256 (2018: 90,256) fully paid ordinary shares

**Total share capital**

The Company has authorised share capital amounting to 2,005,268 ordinary shares of no par value.

2019	2018
\$	\$
451,280	451,280
451,280	451,280

**a. Movements in issued capital**

Fully paid ordinary shares:
At the beginning of the reporting period
Shares issued during the year
At the end of the reporting period

2019	2018
No.	No.
90,256	88,851
–	1,405
90,256	90,256

Ordinary shares participate in dividends and the proceeds on winding up of the Company in proportion to the number of shares held.

At the shareholders meetings each ordinary share is entitled to one vote when a poll is called, otherwise each shareholder has one vote on a show of hands.

**b. Capital management**

Management controls the capital of the Company in order to maintain a good debt to equity ratio, provide the shareholders with adequate return and to ensure that the Company can fund its operations and continue as a going concern.

The Company's debt and capital include ordinary share capital and financial liabilities, supported by financial assets.

There are no externally imposed capital requirements.

Management effectively manages the Company's capital by assessing the Company's financial risks and adjusting its capital structure in response to changes in these risks and in the market. These responses include the management of debt levels, distributions to shareholders and share issues.

There have been no changes in the capital structure or the objectives, policies, processes and strategy adopted by management to manage the capital of the group from the previous year.

The capital structure at 30 June 2019 and 30 June 2018 is as follows:

	NOTE	2019	2018
		\$	\$
Total borrowings		23,177	28,540
Trade and other payables	12	1,057,650	1,156,877
Less cash and cash equivalents	7	(1,159,693)	(804,436)
Net debt		–	380,981
Total equity		2,918,636	2,376,704
Total capital		2,918,636	2,757,685
Gearing ratio		0%	14%

**NOTE 16 CAPITAL AND LEASING COMMITMENTS**

Non-cancellable operating leases contracted for but not recognised in the financial statements

Payable — minimum lease payments:

- not later than 12 months
- between 12 months and five years
- later than five years

**Total operating lease payables**

	2019	2018
	152,693	139,453
	588,614	251,057
	-	-
<b>Total operating lease payables</b>	<b>741,307</b>	<b>390,510</b>

The Company has entered into a commercial agreement with Australasian Investments Pty Ltd for the lease of approximately 360 square metres of office space on the ground floor of 130 Royal Street, East Perth, Western Australia, 6004.

The lease commenced 1 April 2016 for a period of four (4) years, expiring 31 March 2020. The lease has been extended for another period of five (5) years, commencing on 1 April 2020 and expiring on 31 March 2025. Rent payable in the 2019/20 financial year will be \$122,400.00 (plus GST) per annum payable by equal monthly instalments in advance of \$10,200.00 (plus GST) as agreed by the parties. The Landlord will provide the Tenant with an incentive equivalent to 40% of the Rent as at 1 April 2020 for the Renewed Term.

**NOTE 17 CONTINGENT LIABILITIES AND CONTINGENT ASSETS**

The Company has no contingent assets and liabilities for the year ended 30 June 2019.

**NOTE 18 EVENTS AFTER THE REPORTING PERIOD**

The Directors are not aware of any significant events since the end of the reporting period.

**NOTE 19 CASHFLOW INFORMATION****a. Reconciliation of cash flows from operating activities with profit for the year**

Profit after income tax

Non-cash flows items:

- Depreciation and amortisation

Changes in assets and liabilities:

- (increase)/decrease in trade and other receivables
- (increase)/decrease in deferred tax asset
- (increase)/decrease in other assets
- increase/(decrease) in trade and other payables
- increase/(decrease) in borrowings
- increase/(decrease) in deferred tax liabilities
- increase/(decrease) in provisions

	2019	2018
	\$	\$
	2,030,273	1,557,476
	79,154	79,500
	(9,534)	16,846
	(15,074)	(139,873)
	(129,410)	(512,372)
	(99,227)	36,391
	(5,363)	15,545
	35,588	108,301
	3,238	56,369
	<b>1,889,645</b>	<b>1,218,183</b>



**NOTE 20 RELATED PARTY TRANSACTIONS**

The Company's main related parties are as follows:

**a. Entities that exercise control over the Company**

None.

**b. Entities that are subject to common control outside the Company**

None.

**c. Controlled entities**

None.

**d. Key management personnel of the Company**

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including any Director (whether executive or otherwise) of the entity, is considered key management personnel.

**e. Entities for which the Company acts as the responsible entity**

None.

**f. Other related parties of the Company**

Other related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel, individually or collectively with their close family members.

**Transactions and outstanding balances with related parties**

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties (ie at arm's length) unless the terms and conditions disclosed below state otherwise.

The following transactions occurred with related parties:

	NOTE	2019	2018
<b>Key management personnel</b>		\$	\$
Key management personnel compensation:			
Short-term employee benefits		307,325	270,923
Post-employment benefits		24,524	22,727
Other long-term benefits		44,335	38,958
		376,184	332,608

## Remuneration of Directors and Executives

Name	CASH SALARY AND FEES		SUPERANNUATION BENEFITS		TOTAL REMUNERATION	
	2019	2018	2019	2018	2019	2018
	\$	\$	\$	\$	\$	\$
Trish Ridsdale	14,265	28,530	-	-	14,265	28,530
Jacqueline Wilson-Smith	19,921				19,921	
Trent Bartlett	15,000				15,000	
Sue Holmes	-	7,513	-	714	-	8,227
Greg Close	15,126	7,513	1,437	714	16,563	8,227
Phil Dalley	15,627	15,775	1,485	1,499	17,112	17,274
Trinity Hastwell	15,126	15,275	1,437	1,451	16,563	16,726
Mark Brady	15,627	15,276	1,485	1,451	17,112	16,727
Christian Hunter	196,633	181,041	18,680	16,898	215,313	197,939
	307,325	270,923	24,524	22,727	331,849	293,650

**NOTE 21 FINANCIAL RISK MANAGEMENT**

The Company's financial instruments consist mainly of deposits with banks, local money market instruments, short-term investments, accounts receivable and payable, bank loans and overdrafts.

The totals for each category of financial instruments, measured in accordance with AASB 139: *Financial Instruments: Recognition and Measurement* as detailed in the accounting policies, are as follows:

	NOTE	2019	2018
<b>Financial assets</b>		\$	\$
Cash and cash equivalents	7	1,159,693	804,436
Trade and other receivables	8	412,932	403,398
<b>Total financial assets</b>		1,572,625	1,207,834
<b>Financial liabilities</b>			
Financial liabilities at amortised cost:			
Trade and other payables	12a	1,059,545	1,156,121
Borrowings		23,177	28,540
<b>Total financial liabilities</b>		1,082,722	1,184,661

**Financial Risk Management Policies**

The Directors' overall risk management strategy seeks to assist the Company in meeting its financial targets, whilst minimising potential adverse effects on financial performance. Risk management policies are approved and reviewed by the Board of Directors on a regular basis. These include the credit risk policies and future cash flow requirements.

Senior executives meet on a regular basis to analyse financial risk exposure in the context of the most recent economic conditions and forecasts.

**Specific Financial Risk Exposures and Management**

The main risks the Company is exposed to through its financial instruments are credit risk, liquidity risk and market risk relating to interest rate risk.

**a. Credit risk**

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the Company. The Company's objective in managing credit risk is to minimise the credit losses incurred, mainly on trade and other receivables and loans. There is no significant credit risk exposure on available-for-sale financial assets and held-to-maturity investments.

Credit risk is managed through maintaining procedures ensuring, to the extent possible, that customers and counterparties to transactions are of sound credit worthiness and includes the utilisation of systems for the approval, granting and renewal of credit limits, the regular monitoring of exposures against such limits and the monitoring of the financial stability of significant counterparties. Such monitoring is used in assessing receivables for impairment. Depending on the division within the Company, credit terms are generally 14 to 30 days from the date of invoice.

Risk is also minimised through investing surplus funds in financial institutions that maintain a high credit rating or in entities that the finance committee has otherwise cleared as being financially sound. Where the Company is unable to ascertain a satisfactory credit risk profile in relation to a customer or counterparty, the risk may be further managed through title retention clauses over goods or obtaining security by way of personal or commercial guarantees over assets of sufficient value which can be claimed against in the event of any default.

**Credit risk exposures**

The maximum exposure to credit risk by class of recognised financial assets at the end of the reporting period, excluding the value of any collateral or other security held, is equivalent to the carrying value and classification of those financial assets (net of any provisions) as presented in the statement of financial position.

The Company has no significant concentration of credit risk with any single counterparty or group of counterparties. Details with respect to credit risk of trade and other receivables are provided in Note 8.

Trade and other receivables that are neither past due nor impaired are considered to be of high credit quality. Aggregates of such amounts are as detailed at Note 8.

All cash and cash equivalents are held with large reputable financial institutions within Australia and therefore credit risk is considered minimal.

	2019	2018
	\$	\$
Cash and cash equivalents:	1,159,693	804,436
AA-rated	1,159,693	804,436

**b. Liquidity risk**

Liquidity risk arises from the possibility that the Company might encounter difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The Company is not currently exposed to any significant liquidity risk on the basis that the realisable value of financial assets is significantly greater than the financial liabilities due for settlement. The Company manages its liquidity risk through the following mechanisms:

- preparing forward-looking cash flow analysis in relation to its operational, investing and financing activities;
- using derivatives that are only traded in highly liquid markets;
- monitoring undrawn credit facilities;
- obtaining funding from a variety of sources;
- maintaining a reputable credit profile;
- managing credit risk related to financial assets;
- only investing surplus cash with major financial institutions; and
- comparing the maturity profile of financial liabilities with the realisation profile of financial assets.

The table below reflects an undiscounted contractual maturity analysis for non-derivative financial liabilities. Bank overdrafts have been deducted in the analysis as management does not consider that there is any material risk that the bank will terminate such facilities. The bank does however maintain the right to terminate the facilities without notice and therefore the balances of overdrafts outstanding at year-end could become repayable within 12 months. The Company does not hold any derivative financial liabilities directly.

Cash flows realised from financial assets reflect management's expectation as to the timing of realisation. Actual timing may therefore differ from that disclosed. The timing of cash flows presented in the table to settle financial liabilities reflects the earliest contractual settlement dates and does not reflect management's expectations that banking facilities will be rolled forward.

## NOTE 21 FINANCIAL RISK MANAGEMENT (CONTINUED)

*Financial liability and financial asset maturity analysis*

	NOTE	WITHIN 1 YEAR		1 TO 5 YEARS		OVER 5 YEARS		TOTAL	
		2019	2018	2019	2018	2019	2018	2019	2018
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial liabilities due</b>									
Trade and other payables	12a	1,059	1,156	–	–	–	–	1,059	1,156
Borrowings		23	29					23	29
Total contractual outflows		1,082	1,185	–	–	–	–	1,082	1,185
Less bank overdrafts		–	–	–	–	–	–	–	–
Total expected outflows		1,082	1,185	–	–	–	–	1,082	1,185
<b>Financial assets realisable</b>									
Cash and cash equivalents	7	1,160	804	–	–	–	–	1,160	804
Trade and other receivables	8	413	403	–	–	–	–	413	403
Total anticipated inflows		1,573	1,207	–	–	–	–	1,573	1,207
Net (outflow)/inflow on financial instruments		491	22	–	–	–	–	491	22

**c. Market risk***i. Interest rate risk*

Exposure to interest rate risk arises on interest-bearing financial assets and financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect either the future cash flows (in the case of variable interest instruments) or the fair value financial instruments (in the case of fixed rate instruments).

Interest rate risk is managed using a mix of fixed and floating rate instruments. At 30 June 2019, the Company had no interest-bearing financial liabilities and approximately 12.8% of group interest-bearing financial assets have fixed interest rates. It is the Company's policy to keep interest-bearing financial assets with fixed interest rates between 10% and 20%.

The Company also manages interest rate risk by ensuring that, whenever possible, payables are paid within any pre-agreed credit terms.

The weighted average interest rates of the Company's interest-bearing financial assets are as follows:

	2019	2018
<b>Financial assets</b>		
Cash and cash equivalents	2.2%	2.4%

**ii. Other price risk**

Other price risk relates to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices largely due to demand and supply factors (other than those arising from interest rate risk) for securities. The Company's exposure to other price risk arises mainly from available-for-sale financial assets. Such risk is managed through diversification of investments across industries and geographical locations.

The Company is not exposed to any other price risk.

**Sensitivity analysis**

The following table illustrates sensitivities to the Company's exposures to changes in interest rates and equity prices. The table indicates the impact of how profit and equity values reported at the end of the reporting period would have been affected by changes in the relevant risk variable that management considers to be reasonably possible.

These sensitivities assume that the movement in a particular variable is independent of other variables.

	PROFIT	EQUITY
<b>Year ended 30 June 2019</b>		
+/- 2% in interest rates (interest income)	\$ 17,000	\$ 17,000
<b>Year ended 30 June 2018</b>		
+/- 2% in interest rates (interest income)	17,000	17,000

There have been no changes in any of the assumptions used to prepare the above sensitivity analysis from the prior year.

**Net Fair Values****Fair value estimation**

The fair values of financial assets and financial liabilities are presented in the following table and can be compared to their carrying values as presented in the statement of financial position. Fair values are those amounts at which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Fair values derived may be based on information that is estimated or subject to judgment, where changes in assumptions may have a material impact on the amounts estimated. Areas of judgment and the assumptions have been detailed below. Where possible, valuation information used to calculate fair value is extracted from the market, with more reliable information available from markets that are actively traded. In this regard, fair values for listed securities are obtained from quoted market bid prices. Where securities are unlisted and no market quotes are available, fair value is obtained using discounted cash flow analysis and other valuation techniques commonly used by market participants.

Differences between fair values and carrying values of financial instruments with fixed interest rates are due to the change in discount rates being applied by the market since their initial recognition by the Company. Most of these instruments which are carried at amortised cost (ie trade receivables, loan liabilities) are to be held until maturity and therefore the net fair value figures calculated bear little relevance to the Company.

	NOTE	CARRYING VALUE		FAIR VALUE	
		2019	2018	2019	2018
		\$	\$	\$	\$
<b>Financial assets</b>					
Cash and cash equivalents (i)	7	1,159,693	804,436	1,159,693	804,436
Trade and other receivables (i)	8	412,932	403,398	412,932	403,398
<b>Total financial assets</b>		<b>1,572,625</b>	<b>1,207,834</b>	<b>1,572,625</b>	<b>1,207,834</b>
<b>Financial liabilities</b>					
Trade and other payables (i)	12a	1,059,545	1,156,121	1,059,545	1,156,121
Borrowings		23,177	28,540	23,177	28,540
<b>Total financial liabilities</b>		<b>1,082,722</b>	<b>1,184,661</b>	<b>1,082,722</b>	<b>1,184,661</b>

(i) Cash and cash equivalents, trade and other receivables, and trade and other payables are short-term instruments whose carrying amounts approximate their fair values. Trade and other payables exclude amounts relating to the provision of annual leave and deferred revenue, which are outside the scope of AASB 139.

## NOTE 22 COMPANY DETAILS

The registered office and principal place of business of the Company is:

Travellers Choice Limited  
 Ground Floor, 130 Royal Street  
 East Perth WA 6004

# DIRECTORS' DECLARATION

In accordance with a resolution of the Directors of Travellers Choice Limited, the Directors of the Company declare that:

1. The financial statements and notes, as set out on pages 11 to 55 are in accordance with the *Corporations Act 2001* and:
  - (a) comply with Australian Accounting Standards which, as stated in accounting policy Note 1 to the financial statements, constitutes compliance with International Financial Reporting Standards; and
  - (b) give a true and fair view of the financial position as at 30 June 2019 and of the performance for the year ended on that date of the Company.
2. In the Directors' opinion there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors



Trent Bartlett  
Director

Dated this 23<sup>rd</sup> day of September 2019

# INDEPENDENT AUDITOR'S REPORT



## Anderson Munro & Wyllie

CHARTERED ACCOUNTANTS, REGISTERED COMPANY  
AUDITORS AND REGISTERED SMSF AUDITORS

**Postal Address:**

PO Box 229, JOONDALUP DC WA 6919

P: 1300 284 330

E: [reception@amwaudit.com.au](mailto:reception@amwaudit.com.au)

ABN 59 125 425 274

Liability limited by a scheme approved under Professional Standards Legislation

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TRAVELLERS CHOICE LIMITED ACN 121 496 900

### Opinion

We have audited the financial report of Travellers Choice Limited ("the Company"), which comprises the statement of financial position as at 30 June 2019, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the Directors' declaration.

In our opinion:

- a. the accompanying financial report of Travellers Choice Limited is in accordance with the *Corporations Act 2001*, including:
  - (i) giving a true and fair view of the Company's financial position as at 30 June 2019 and of its financial performance for the year then ended; and
  - (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*; and
- b. the financial report also complies with International Financial Reporting Standards as disclosed in Note 1.

### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the Directors of Travellers Choice Limited, would be in the same terms if given to the Directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



### **Information Other than the Financial Report and Auditor's Report Thereon**

The Directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2019, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of Directors for the Financial Report**

The Directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's Responsibilities for the Audit of the Financial Report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the company to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Company audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Anderson Munro + Wyllie*

**ANDERSON MUNRO & WYLLIE**

Chartered Accountants

Address: Unit 8, 210 Winton Road, Joondalup, Western Australia

*M. Shone*

**MARTIN SHONE**

Principal & Registered Company Auditor

Dated at Perth, Western Australia this 23<sup>rd</sup> day of September 2019

**TRAVELLERS  
CHOICE**  
A WORLD OF EXPERIENCE

**ATAS**  
travel accredited

**TRAVELLERS CHOICE LIMITED**

Ground Floor, 130 Royal Street  
East Perth WA 6004

**Tel:** +61 08 9223 6500

**Fax:** +61 08 9223 6501

**Email:** [admin@travellerschoice.com.au](mailto:admin@travellerschoice.com.au)

ATAS No. A10430

